



Presentation by Makerere University

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Kick-off workshop for ENLA Project  
University of Kassel

# Outline

- Uganda's university system
- Makerere University system
- Case study of an internationally funded research project
- Issues of Jurisdiction
- Anti-corruption



# University System in Uganda

- Primary, secondary, University levels  
(7- 4-2-3/5)
- There are 32 universities, of which 5 are public universities and 27 are privately owned.
- Public universities
  - Makerere University
  - Mbarara University of Science and Technology
  - Kyambogo University
  - Gulu University
  - Busitema University

# Tertiary education system

- In addition to universities, tertiary institutions absorb students who are not admitted to universities for diploma programs. Examples:
  - Agriculture, Fisheries & Forestry
  - Health Institutions
  - National Teachers Colleges
  - Technical colleges
  - Business & management institutes
  - Theological institutes
  - Hotel & Tourism institutes

# Tertiary Institutions

- Aviation institutes
- Cooperative colleges
- Meteorological institution
- Survey institutes
- Media institutes



# Admission requirements

- Direct Entry scheme for students who have completed secondary school and sat the Uganda Advanced Certificate of Education( with a maximum of two years preceding the year of admission;
- Diploma holders scheme, for students from other tertiary institutions seeking to obtain a university degree
- Mature age entry scheme for students who have been out of the formal education system for not less than six years.



# Disciplines

- Health sciences,
- Social sciences;
- Law;
- Information technology;
- Engineering;
- Biological, agricultural & physical sciences;



# Internationalization



- Students:
  - Eastern & Southern Africa mainly Kenyans, South Sudan, Tanzania, Rwanda, Ethiopia, South Africa, Liberia
  - European – Norway, Sweden
- Collaborations – Makerere University has collaborations with many international universities in Norway, Sweden, Ireland, Finland, USA, South Africa, among others



# Teaching & Research



- The majority of students in Ugandan universities are undergraduates, hence universities concentrate more on teaching than research;
- Research is mainly implemented by academics and graduate students based in departments & research institutes
- Research agendas are driven mainly by development partners' priorities than institutional agendas

# Makerere University

- Established in 1922 from the Uganda Technical College , Makerere
- Was affiliated to the University of London until 1963 when it became one of the three constituent colleges of the University of East Africa;
- It became an independent University in 1970 by Act of Parliament.



# Vision & Mission



## Vision

*To be the leading institution for academic excellence and innovations in Africa*

## Mission

*To provide innovative teaching, learning, research and services responsive to National and Global needs*

## Motto

**“ We build for the future”**

# Student population

Undergraduates - 34,000

Postgraduates - 4,000

**Total = 38,000**



# Students

## Undergraduate admissions 2011/12

| Category       | Total  |
|----------------|--------|
| Disability     | 20     |
| District Quota | 465    |
| International  | 336    |
| National merit | 1404   |
| Private        | 15,347 |
| Sports         | 30     |
| Total          | 17,602 |

# Staff

- Makerere University has three broad categories of staff; teaching, administrative and support staff

Academic staff = 1496

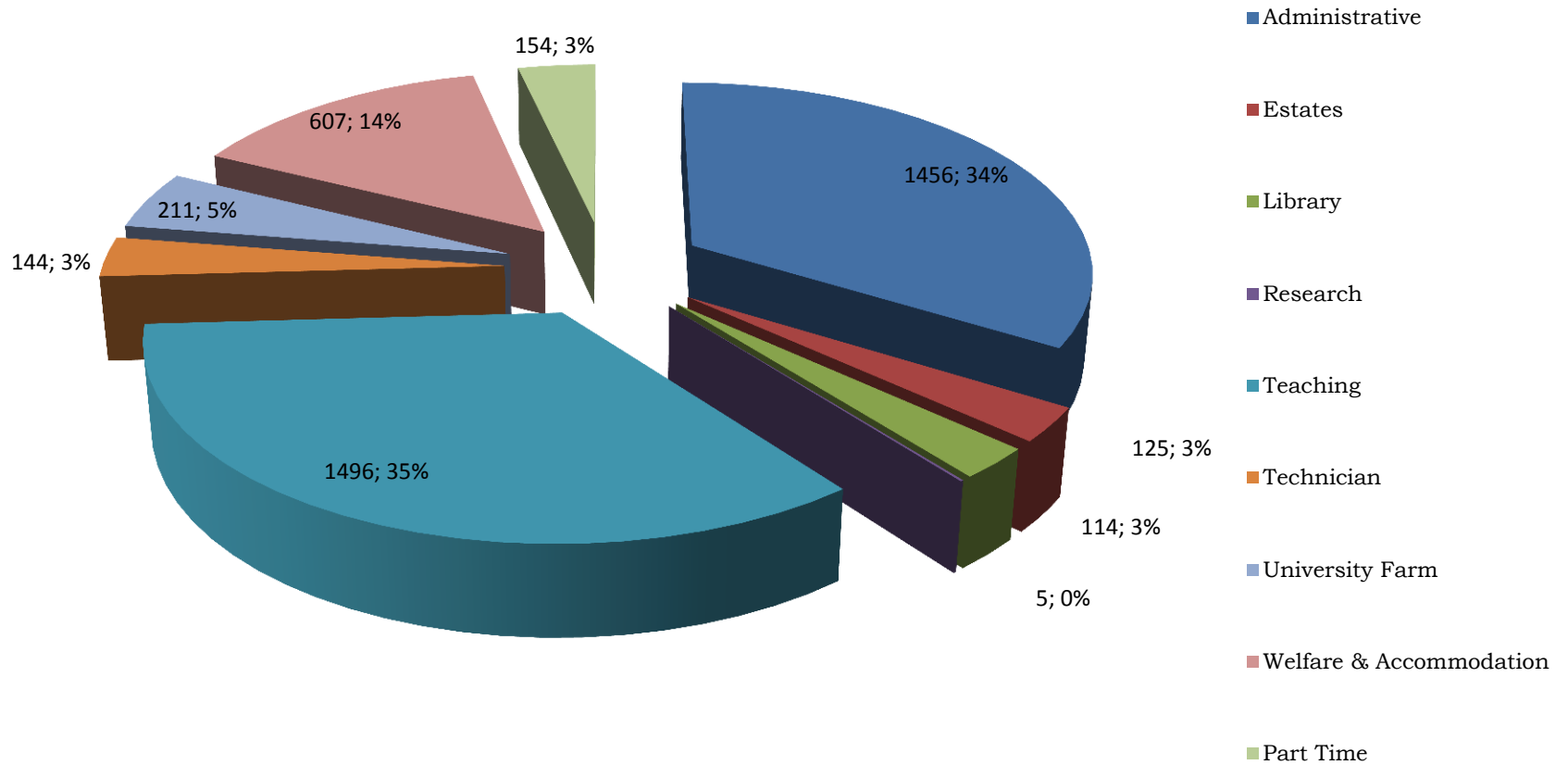
Administrative = 1456

Support staff = 1057

**Total = 4009**



# Staff numbers



# COLLEGES

Makerere University has 9 colleges and 1 autonomous school:

1. College of Natural Sciences (CoNAS) ;
2. College of Business and Management Sciences (CoBAMS);
3. College of Computing and Information Sciences (CoCIS);
4. College of Engineering, Design, Art and Technology (CEDAT)
5. College of Humanities and Social Sciences (CHUSS);
6. College of Agricultural and Environmental Sciences (CAES);
7. College of Education and External Studies (CoEES);
8. College of Health Sciences (CHS)
9. College of Veterinary Medicine, Animal Science and Bio-Security (CoVAB)
10. School of Law





# Programs

| College/program                  | Bachelor   | Dip       | Masters    | PGD       | PhD | Total      |
|----------------------------------|------------|-----------|------------|-----------|-----|------------|
| Agricultural & Environment       | 13         | 0         | 14         | 0         | -   | 28         |
| Business & Mgt                   | 09         | 0         | 11         | 02        | -   | 23         |
| Computing & Information          | 07         | 04        | 03         | 05        | -   | 23         |
| Education                        | 09         | 03        | 07         | 01        | -   | 20         |
| Engineering , Art, Technology    | 14         | 01        | 08         | 01        | -   | 24         |
| Health Sciences                  | 12         | 02        | 25         | 0         | -   | 29         |
| Humanities & Social Sciences     | 12         | 01        | 16         | 03        | -   | 32         |
| Natural Sciences                 | 12         | 0         | 08         | 0         | -   | 20         |
| Veti medicine & animal resources | 04         | 02        | 09         | 1         | -   | 16         |
| Makerere Business sch            | 19         | 0         | 12         | 0         | -   | 31         |
| Law                              | 01         | 01        | 01         | 0         | -   | 03         |
| 10/11/2013<br>Total              | <b>112</b> | <b>14</b> | <b>114</b> | <b>13</b> | -   | <b>265</b> |

# Organogram

# FUNDING

Financing for 2010/2011-2011/12(Ug. Shs.)

| YEAR    | GOVT            | PRIVATE        | THIRD PARTY   | TOTAL           |
|---------|-----------------|----------------|---------------|-----------------|
| 2010/11 | 44,405, 104,846 | 78,298,025,883 | 9,953,984,582 | 132,757,115,311 |
| 2011/12 | 58,021,000,000  | 84,073,344,000 | 8,081,281,723 | 150,112,626,637 |



# Main third party funders 2000-2012

- Government of Sweden-SIDA- \$62.4 million
- Government of Norway-NORAD-\$ 39.8m
- USAID- \$ 29m
- Rockefeller Foundation/IDA/World Bank-\$ 24.5m
- Carnegie Corporation of New York- \$16.6m
- European Union-\$10m
- Center Disease Control (CDC)- \$5.7m
- African Capacity Building Foundation-\$5.2m



# CONT'

- Netherland Government Foundation-\$4.8 m
- IDRC-\$4.1m
- DFID-\$3.6 m
- Ford Foundation-\$ 2.8 m
- Millennium Science Initiative- \$2.1 m
- WHO-\$ 1.3 m
- John Hopkins University-\$0.8 m
- MacArthur Foundation-\$ 0.7 m
- Partnership for Higher Education -\$ 0.5 m

# Local third party funding



- Presidential Initiative for Science & Technology mainly in 3 colleges - CAES, COVAB, CEDAT
  - Incubation centres in food technology & value addition businesses;
    - Animal resources & bio security;
    - Technology innovations- MV Kiira, makapads, sustainable energy (bio-energy, solar PV) under Centre for Research in Energy and Energy Conservation (CREEC)
- UNCST
- Scholarships- Various funders including State House, Madhavani Group, Kulika, Uganda Gatsby Trust, etc

# Research



## Some of the main research focus:

- Health & infectious diseases; HIV/ AIDS, TB, malaria; reproductive and mental health, cancer;
- Food & nutrition; Value chains (Presidential initiative)
- Agricultural productivity through disease resistant varieties,
- Good governance & policy;
- Engineering & technology development (presidential initiative);
- Good governance, service delivery needs, peace & conflict resolution,
- Land reforms and human rights;
- Gender, culture, diversity and social norms;

# Internationally funded research project

Cases study – Swedish International development Agency (SIDA)-\$ 62,380,000

## **Project initiation**

- Starts with a collaboration with the Swedish government, then Universities
- Sida identifies thematic areas and
- Gives guidelines
- Makerere wrote a synopsis – an outline of what exactly we want to do
- The synopsis is submitted to the donors





# Project initiation

- If Donors are satisfied, Makerere makes a university wide call for applications,
- Various Units within Makerere write proposals to compete for funding,
- Competent selection committee set up which vets the proposals,
- From these college proposals a university wide consolidated proposal is written,



# CONT'



- Signed by the Vice chancellor and Submitted to SIDA
- Bilateral Project - The signing of the contract is between the two governments- Uganda and Sweden
- After the contract signing between the two governments, Makerere university signed a Memorandum of understanding with SIDA

# Project execution

- Project execution, management and financial control
- Projects work within the university procedures in terms of :
  - Financial processes
  - Legal framework
  - PPDA
  - Control- internal audit
  - Accountability, etc



# Cont'

However the donor can;

- Provide a new procedure
- Follow existing institutional procedure
- Request for a mix of the two procedures



# Issues of jurisdiction

- Donor may dictate the terms of jurisdiction  
e.g. Per diem in MOU
- If MOU is silent, university procedures take precedence



# Anti- Corruption



- Inspector General of Government
- Office of the Auditor General,
- Anti-corruption court
- Parliament's Public Accounts Committee (PAC)
- Contracts committees
- Public Procurement & Public Disposal (PPDA)
- Project Steering committees
- Policies e.g. Public Finance and accountability

Thank you for your attention