

# *The Role of Natural Resource Management in our Transition to a Sustainable Economy and Society*

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*Co-chair UNEP International Resource Panel (IRP)*

*Kassel, 14<sup>th</sup> September 2022*

*International Resource Panel*  
*Natural Resource Management Optic*

# Who are we?

**International Resource Panel - IRP**  
*was launched in 2007 with the idea of creating a science-policy interface on the sustainable use of natural resources and in particular their environmental impacts over the full life cycle*

Climate Change



Biodiversity Loss



Resource Management



**Panel Co-Chairs:**  
Janez Potočnik and Izabella Teixeira

## SCIENTIFIC PANEL

Internationally  
recognized experts on  
sustainable resource  
management;  
Scientific assessments  
and advice, networks

## Science-Policy interface

**Head of Secretariat:** Merlyn van Voore

## UNE SECRETARIAT

Direction, procedures, support in  
development and  
implementation of assessments,  
outreach

**Steering Committee Co-Chairs:**  
Astrid Schomaker and Mark Radka

## STEERING COMMITTEE

Governments from  
developing and  
industrialized countries;  
Strategic guidance,  
political support, regional  
synergies

## Strategic Partners



World Business Council for  
Sustainable Development



International  
Science Council



WORLD  
RESOURCES  
INSTITUTE



ECLAC



International  
Science Council



PACE  
PLATFORM FOR ACCELERATING  
THE CIRCULAR ECONOMY

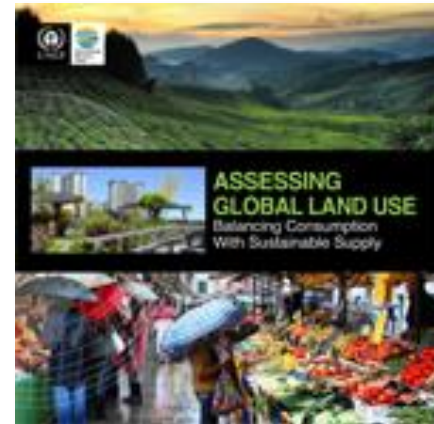
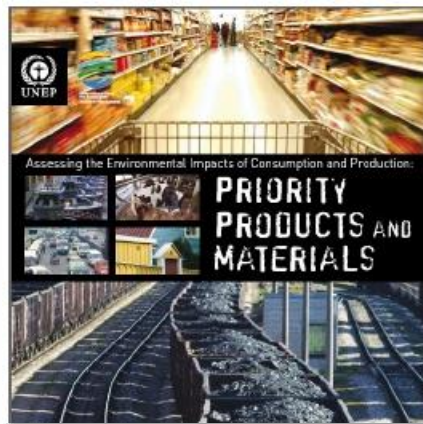
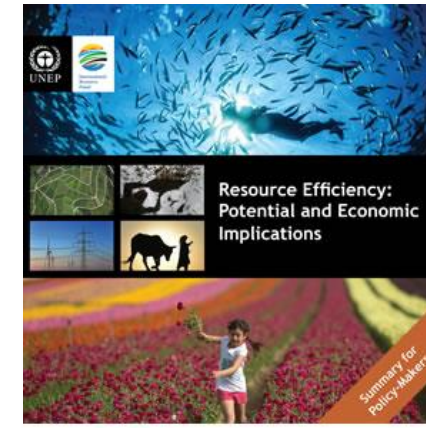
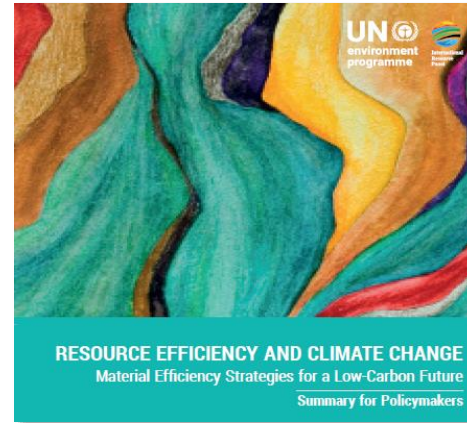
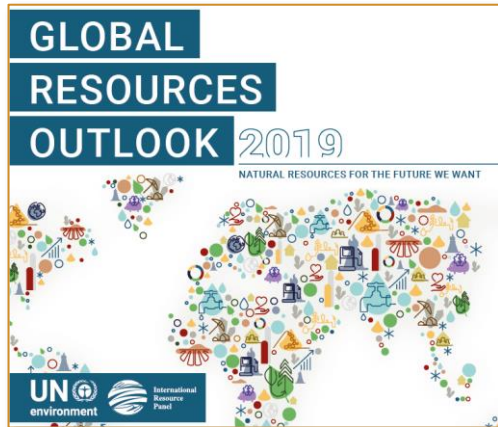


PBL Netherlands Environmental  
Assessment Agency



# More than 30 published reports between 2011-2022

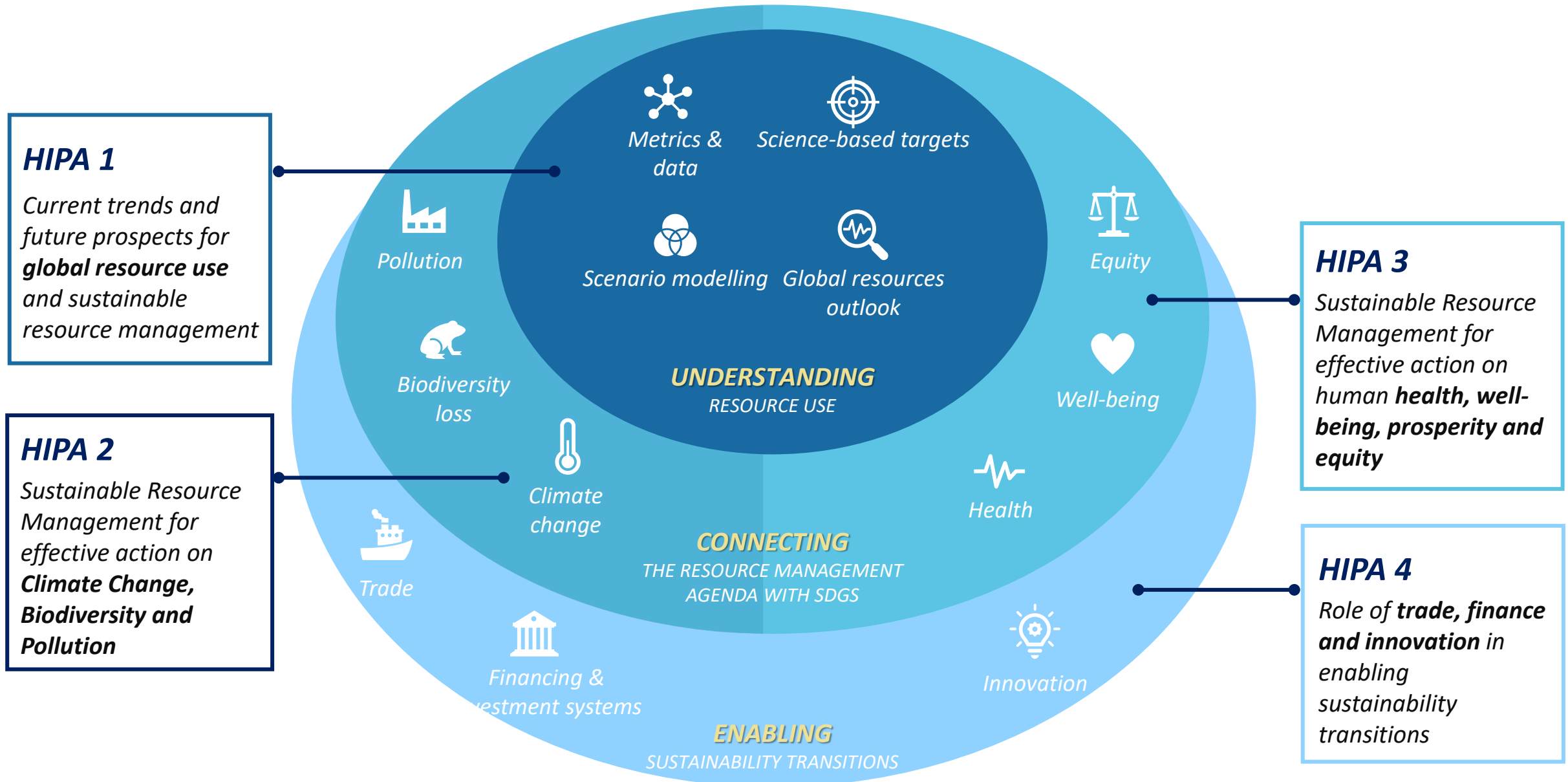
IRP  
flagship  
report



**And many more at:**

**<http://www.resourcepanel.org/reports>**

# IRP's High Impact Priority Areas for 2022-2025



# *Main Challenges*

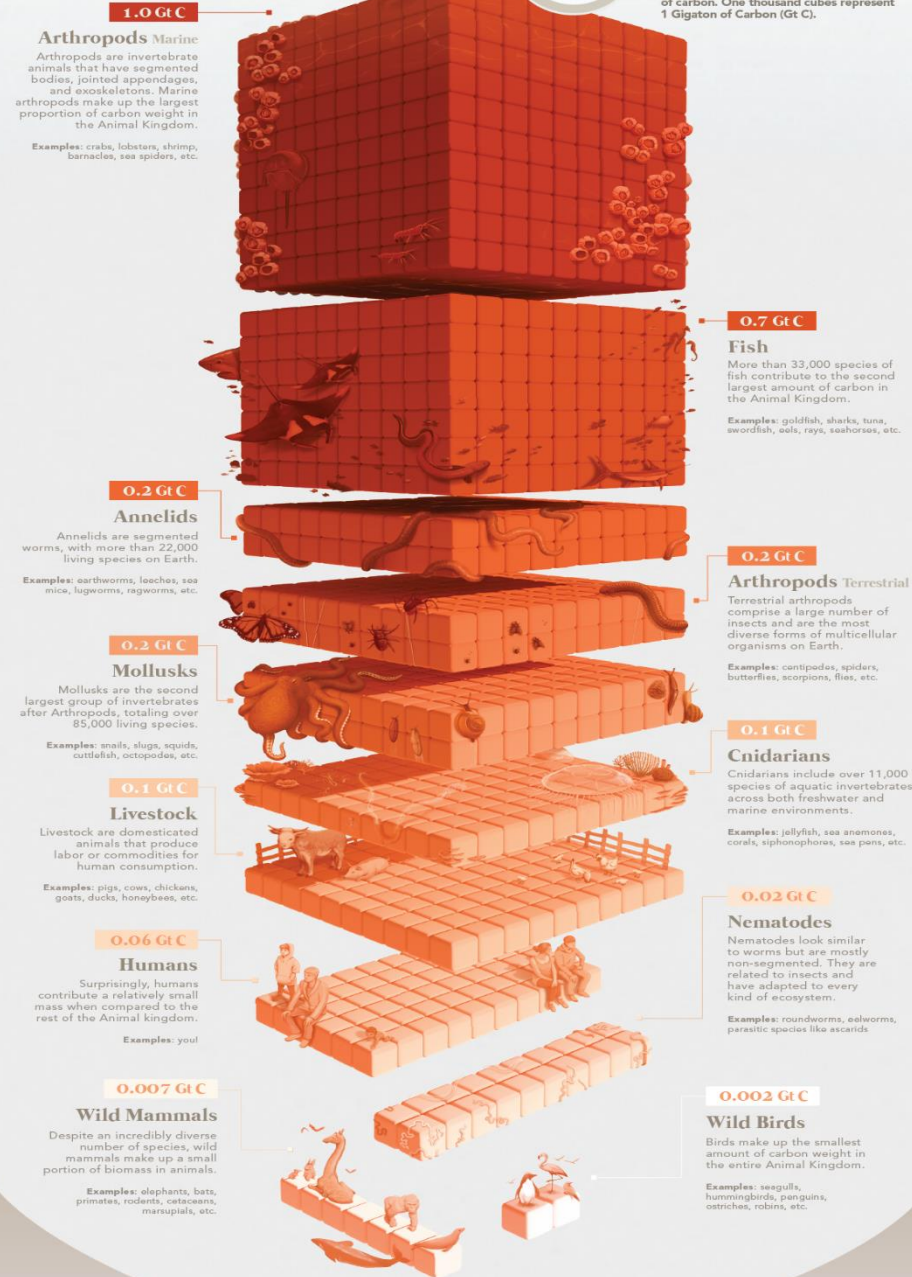
*The diagnosis of the problem*



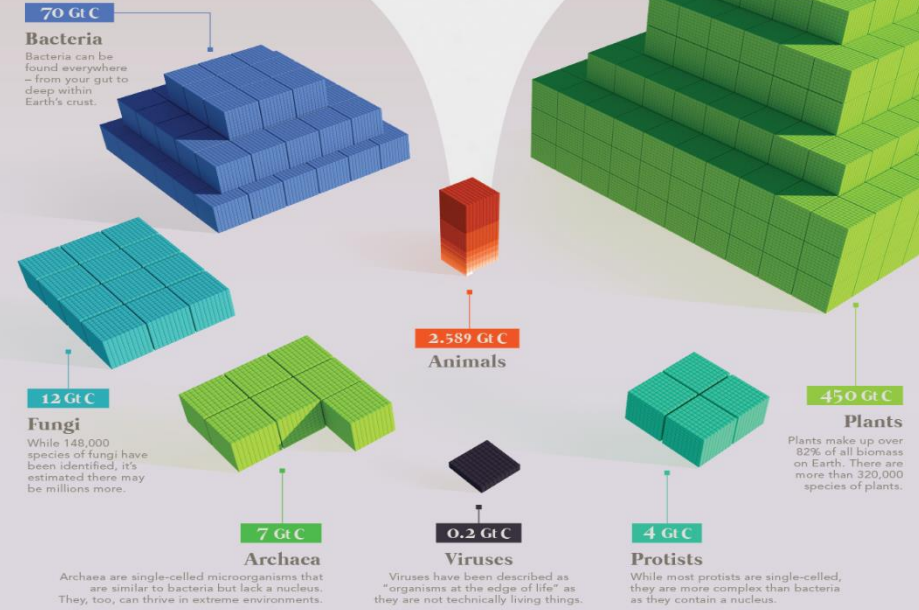
## The Biomass of Animals

Biomass is measured by the amount of carbon an organism contains. Carbon is a primary component of all known life on Earth, used in complex biological molecules and compounds.

One cube represents 1 million metric tons of carbon. One thousand cubes represent 1 Gigaton of Carbon (Gt C).



## Comparing All Biomass of Life on Earth



Humans make up approximately **0.01% of all biomass on Earth.**

SOURCE: Bai-Chen, Y.M., Phillips, R., Miles, R., 2018. The biomass distribution on Earth. *Proceedings of the National Academy of Sciences* 115, 4506–4511. doi:10.1073/pnas.1711842115



COLLABORATORS RESEARCH + WRITING Anupa Inani Ghosh | DESIGN Mark Bolan | ART DIRECTION Mark Bolan

[f](#) [v](#) [t](#) [@visualcap](#) [visualcapitalist.com](#)

# Biomass of Life Humans in Perspective

Source: Visualcapitalist.com

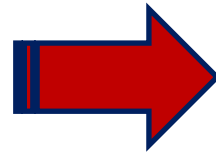
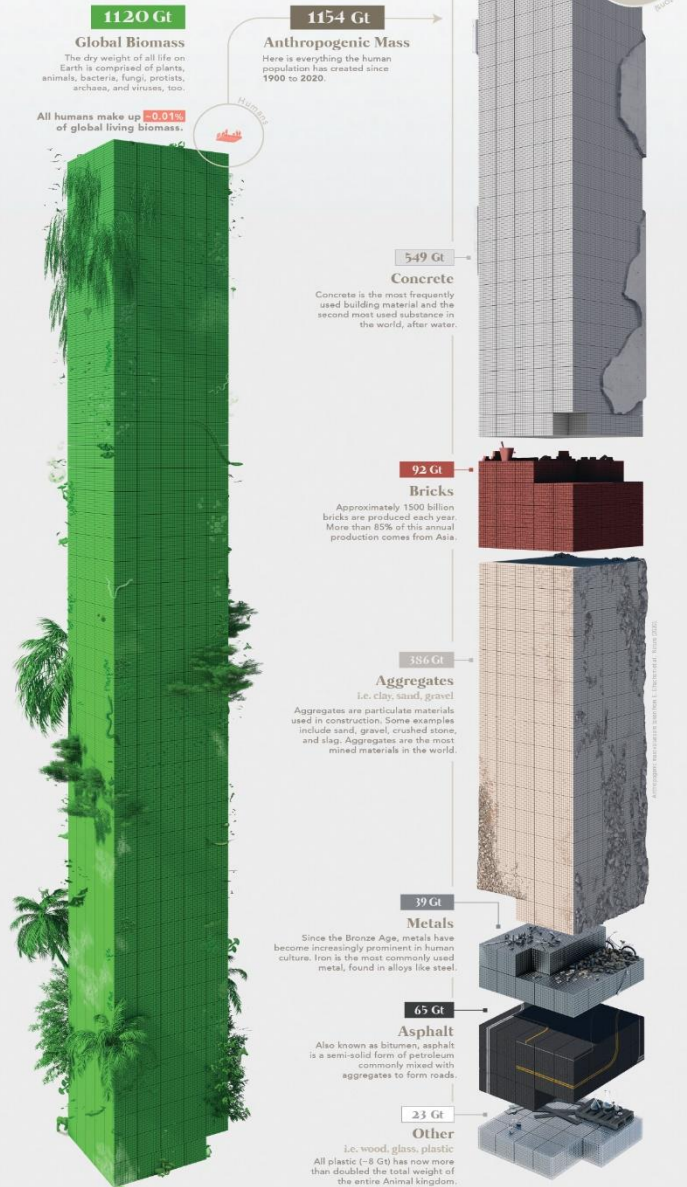


# Visualizing the Scale of Anthropogenic Mass

Anthropogenic mass, or human-made mass, refers to the materials embedded within inanimate solid objects that are made by humans.

In 2020, the amount of anthropogenic mass exceeded the weight of **all global living biomass**.

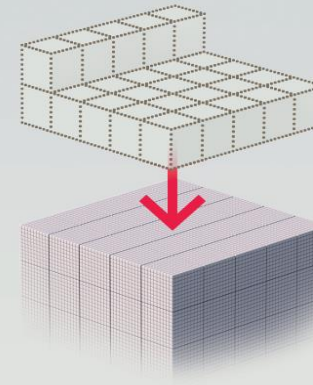
As humans continue to dominate Earth, questions surrounding our material output are increasing. We break down the composition of all human-made materials and the rate of their production.



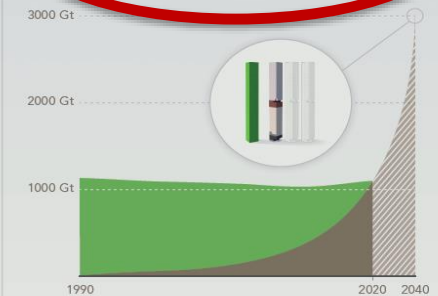
## The Accumulation of Anthropogenic Mass

The current rate of accumulation for human-made mass is approximately **30 Gt of mass per year**.

This is equal to each person on Earth producing their own weight in human-made mass every week.



As accumulation rates increase, the amount of human-made mass is predicted to almost **triple the total amount of global living biomass** by 2040.



These trends highlight the alarming speed and volume in which human contributions are impacting the world.

SOURCE Elhacham, E., Ben-Uri, L., Grozovski, J., Bar-On, Y.M., Milo, R., 2020. Global human-made mass exceeds all living biomass. *Nature* 588, 442–444. doi:10.1038/s41586-020-3010-5



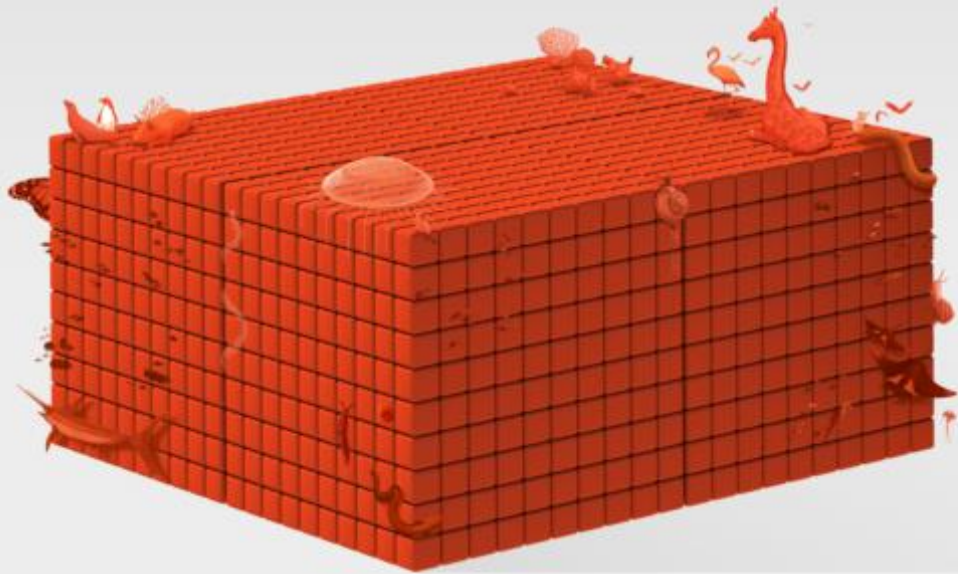
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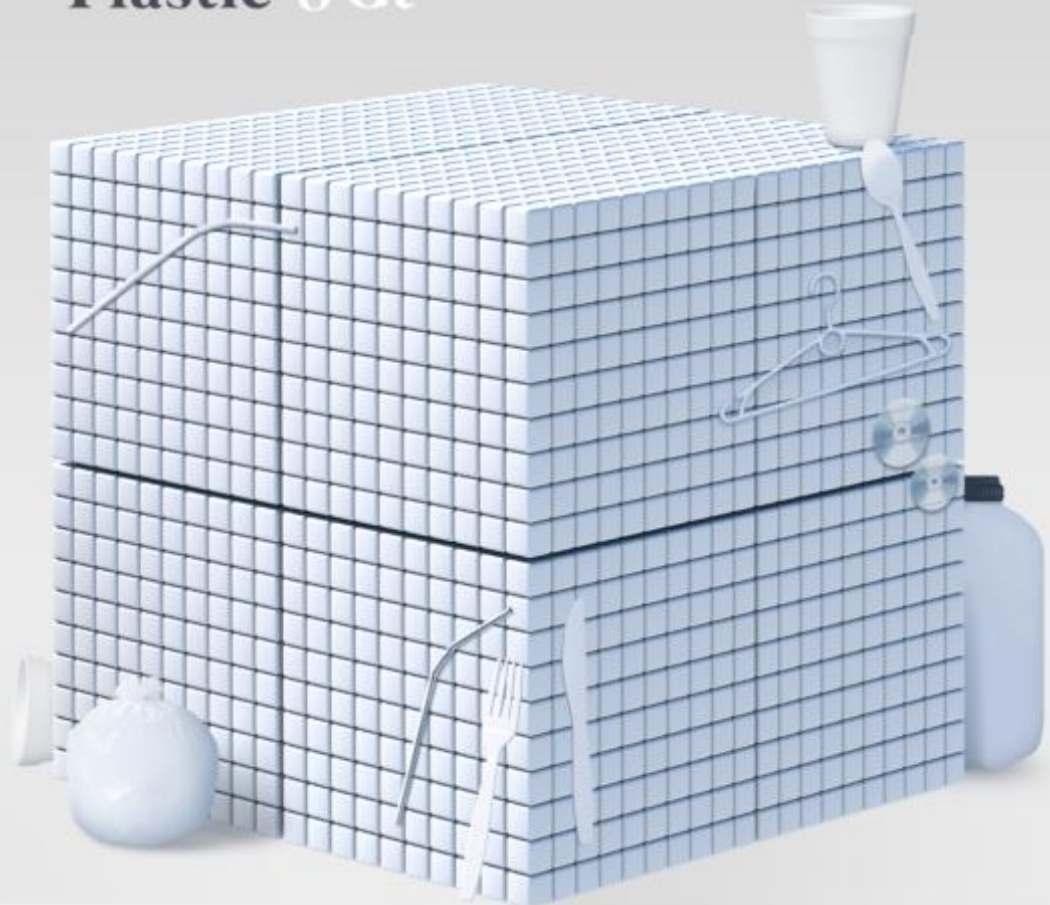
/visualcapitalist @visualcap visualcapitalist.com

Source: Visualcapitalist.com

**Animal Kingdom 4 Gt**

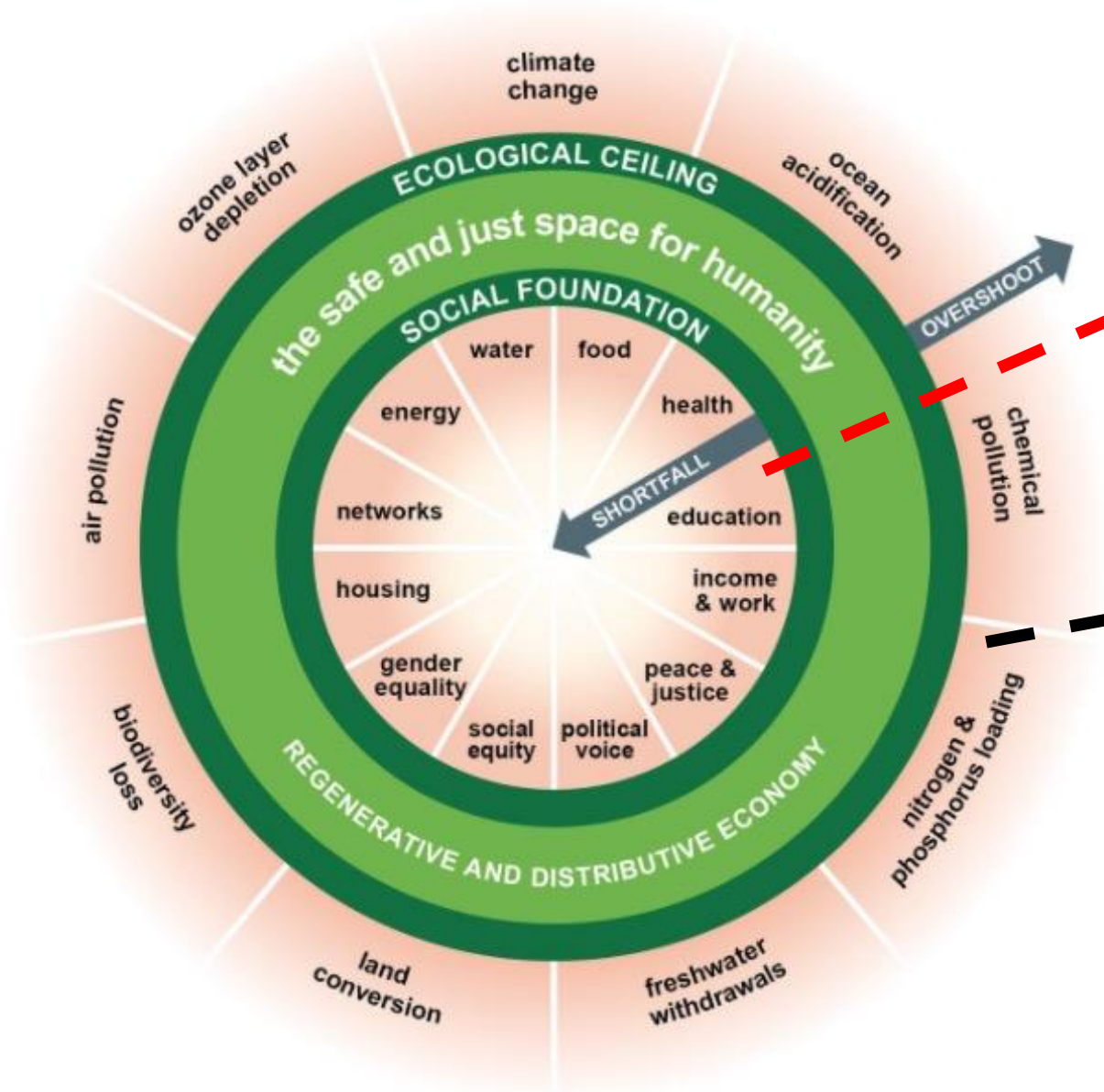


**Plastic 8 Gt**





# *A compass for human prosperity*

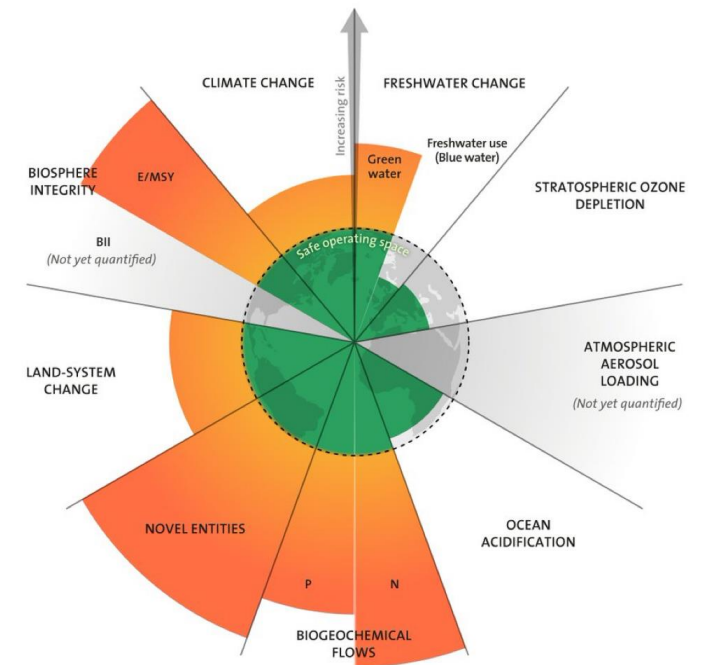
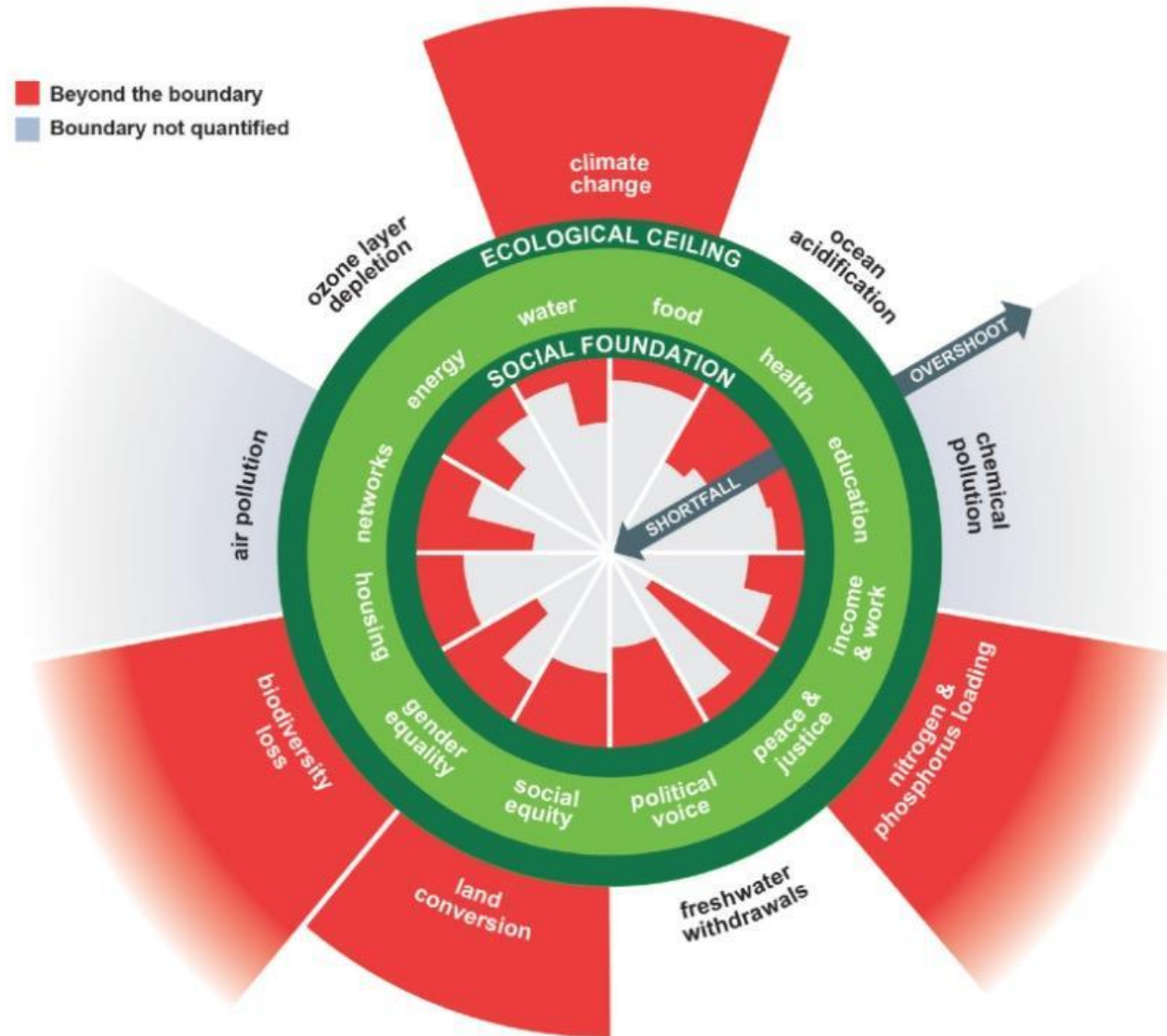


*Basis human needs  
incl. minimum requirements  
of resource supply*

*Outer limit by Planetary  
Boundaries*

*Adapted from Raworth 2017*

# *Humanity is living far out of balance*

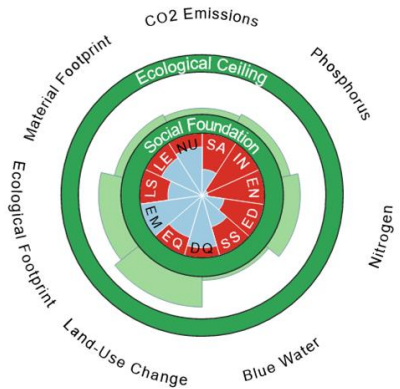


Source: Potsdam Institute for Climate Impact Research, 2022 reassessment

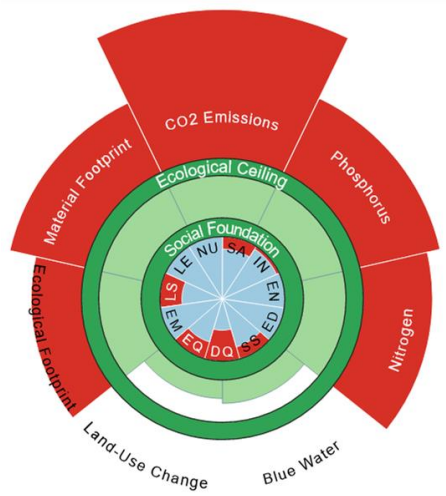


# Divergent national contexts

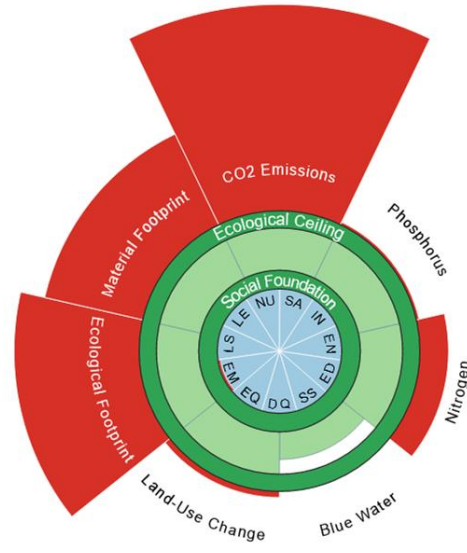
[goodlife.leeds.ac.uk](http://goodlife.leeds.ac.uk)



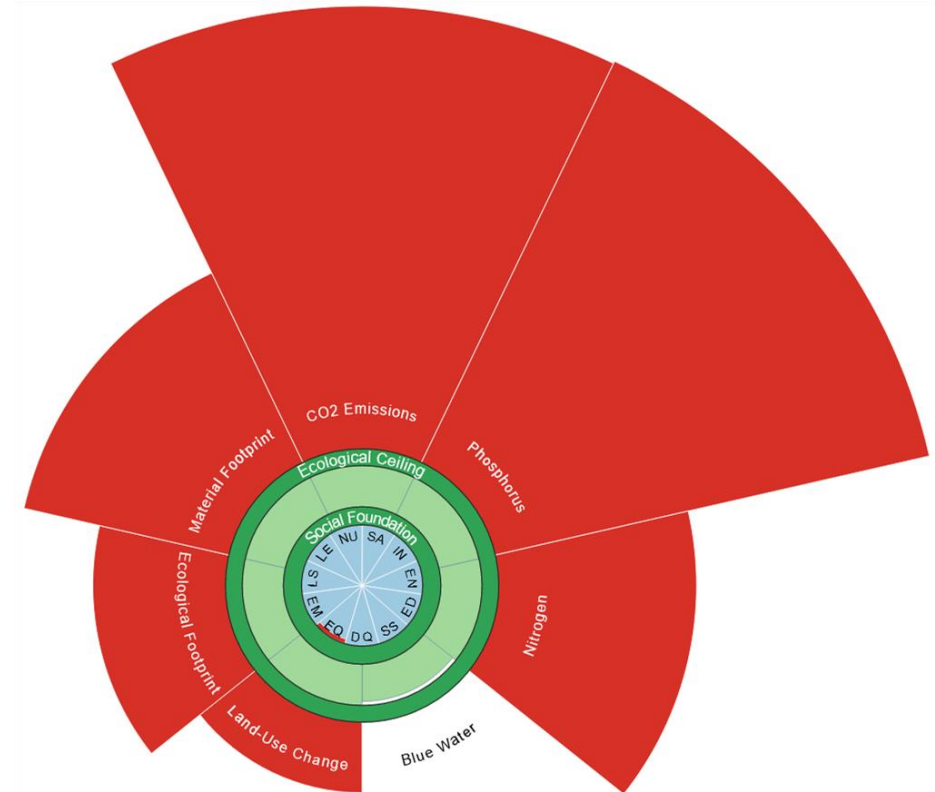
**Malawi**  
\$1,000 pc



**China**  
\$17,200 pc

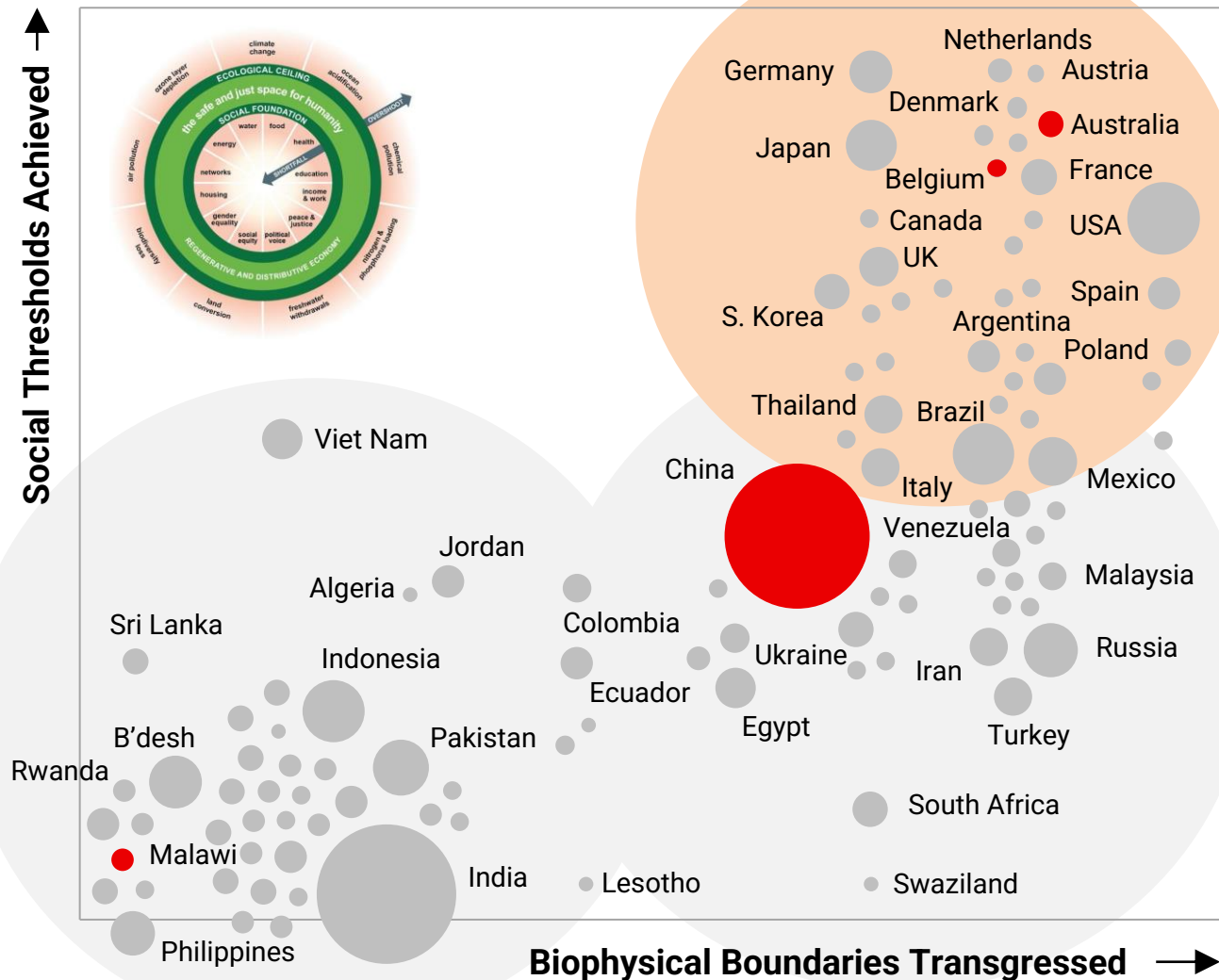


**Belgium**  
\$54,000 pc



**Australia**  
\$54,900 pc

# Humanity's sweetspot



***colonialism***

***military power***

**trade & finance rules**

**resource extraction**

***climate-change impacts***

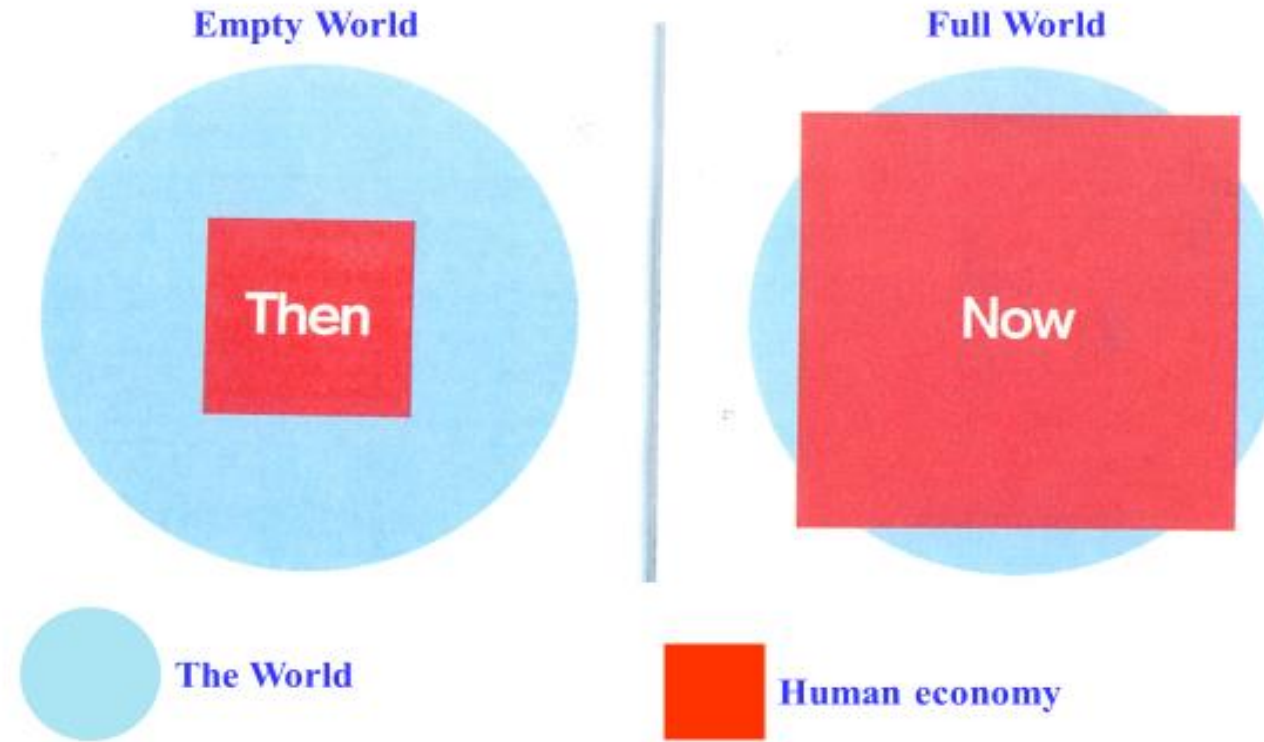


*For the first time in a human history we face the emergence of a single, tightly coupled human **social-ecological system of planetary scope.***

*We are more **interconnected** and **interdependent** than ever.*

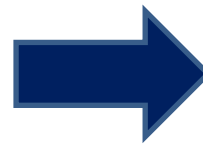
*Our individual and collective **responsibility** has enormously increased.*

# *From “Empty” World to “Full” World*



*Source: Club of Rome: Simplified after Herman Daly*

*Labour and Infrastructure limiting  
factors of human wellbeing*



*Natural resources and Environmental  
sinks limiting factors of human  
wellbeing*



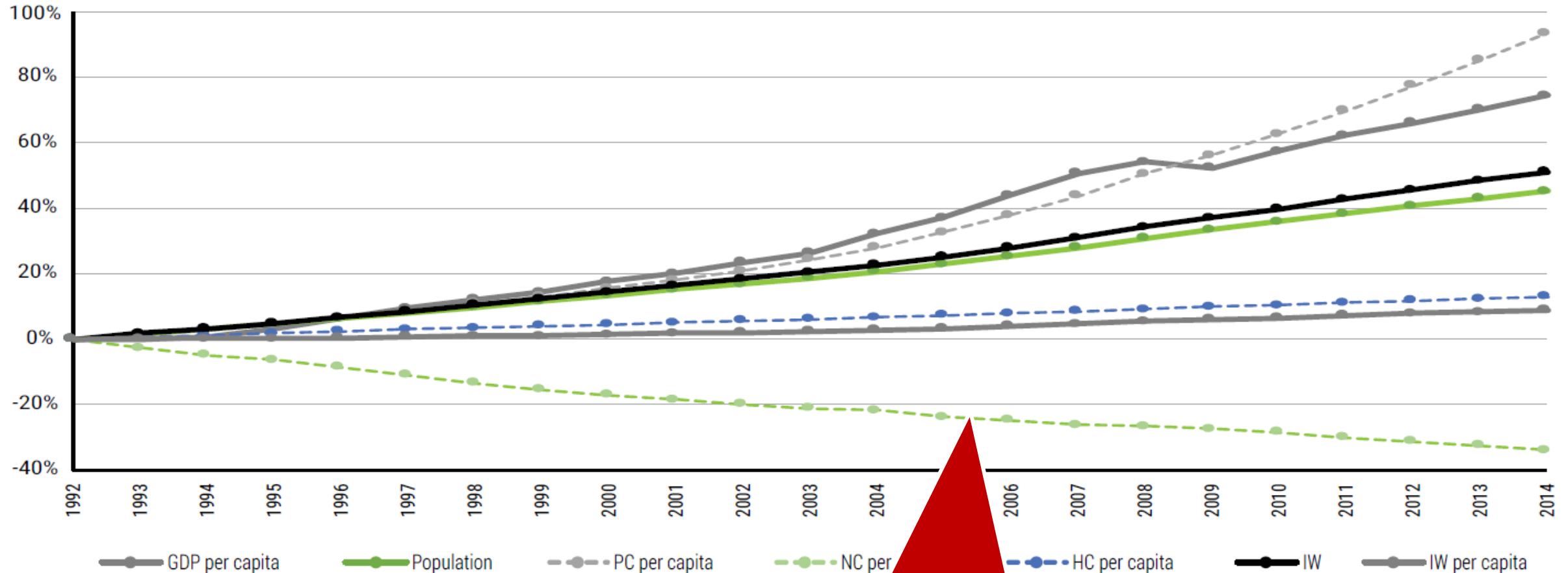


## *The Dasgupta Review*

*Main reasons for the current situation - it highlights institutional failure and the failure of contemporary economics to acknowledge that we are embedded in, and not external to nature, and to act accordingly.*

# *Inclusive Wealth (IW) Index (and its components) evolution - 1992 to 2014*

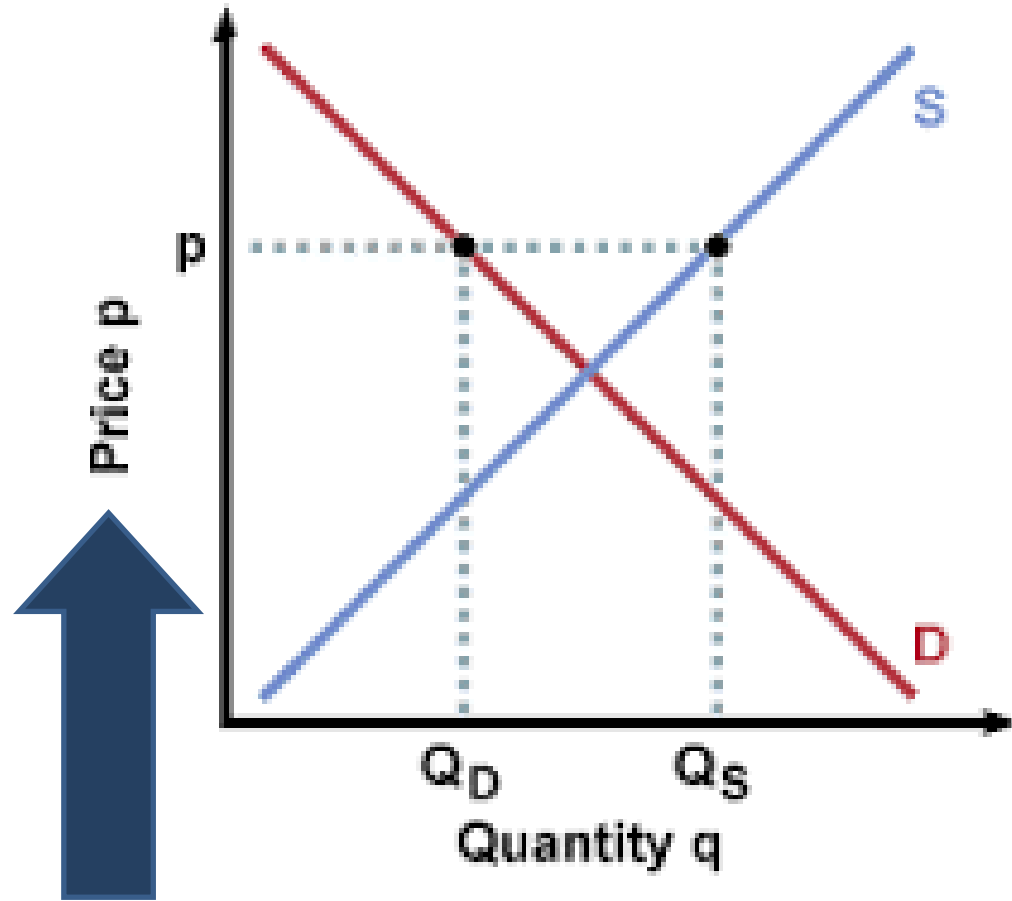
Source: Inclusive Wealth Report 2018



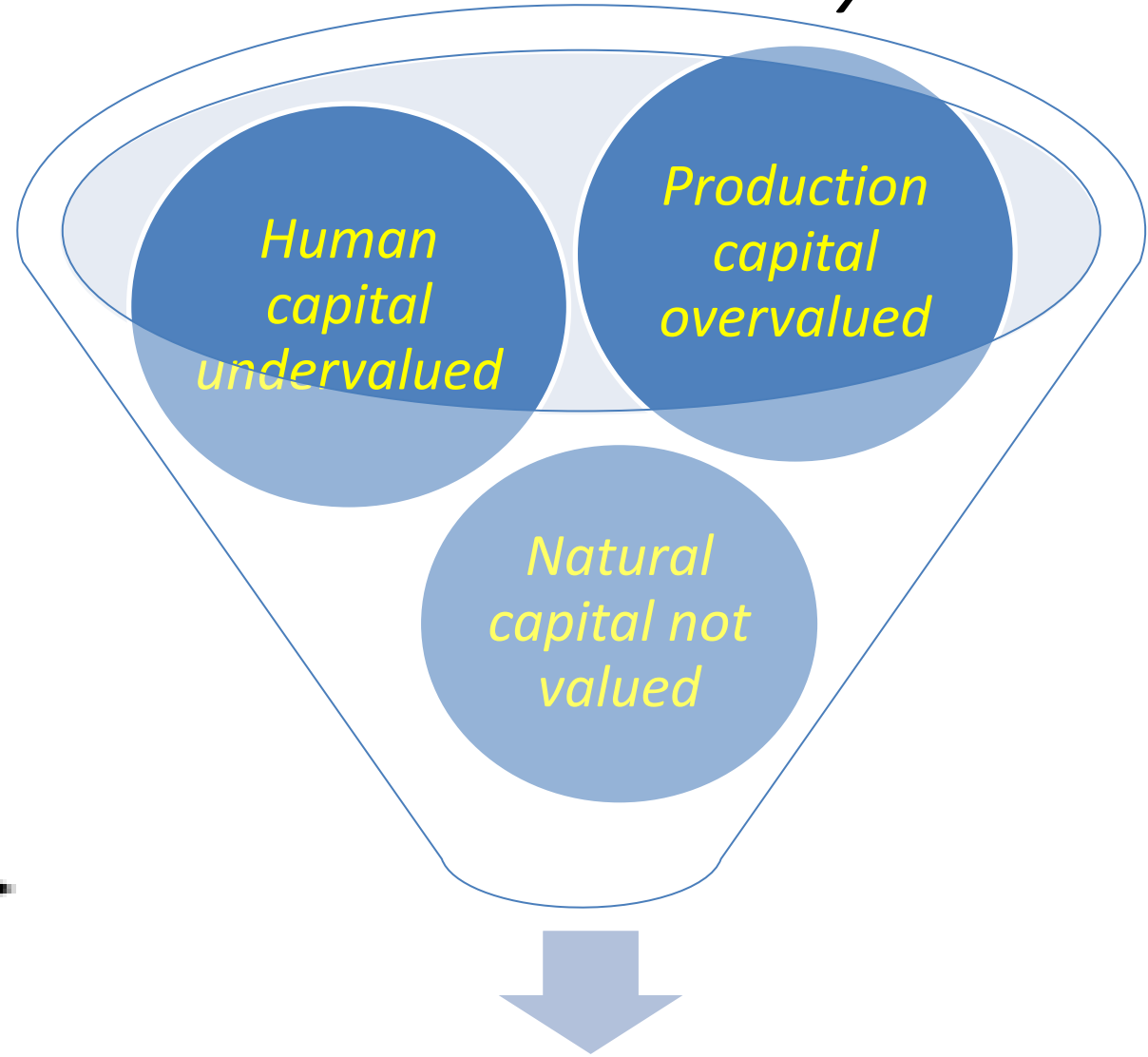
*IW – Inclusive Wealth*  
*PC – Production capital*  
*HC – Human capital*  
*NC – Natural capital*

*Growth of GDP in the past decades has been achieved at the cost of depleting natural capital and indebting future generations*

*Producers/Consumers  
Rational Behaviour*



*Market Economy*



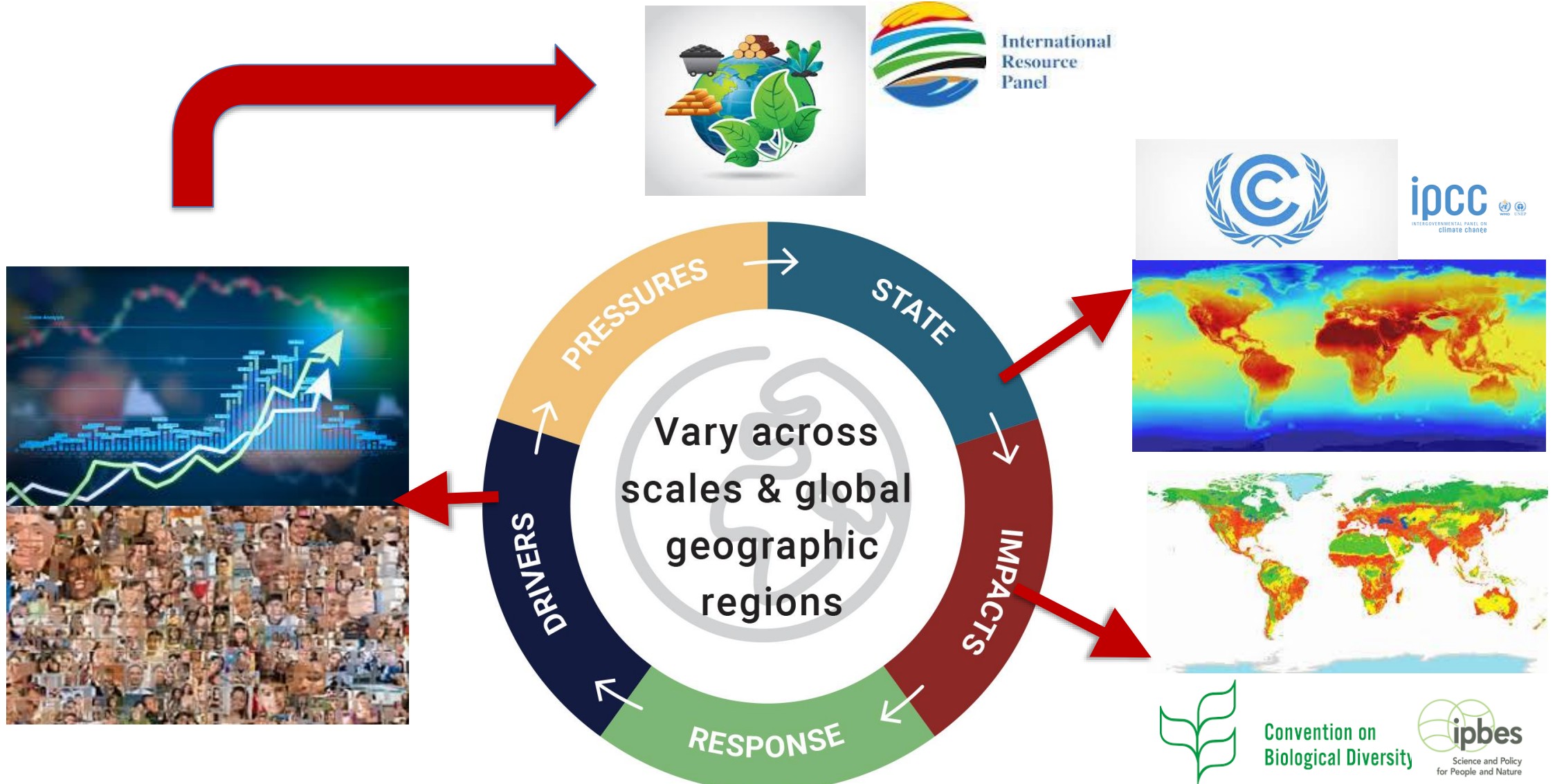
*Economic, social and environmental  
(in)balance*

# *Resource Perspective*

*The Common Roots of the Triple  
Planetary Crises*



*Natural resources* are the *bridge* between economy and competitiveness on one hand and climate change, biodiversity loss, pollution and health implications on the other





- Natural resources have been in the human history **always closely related to stability, conflicts, wars** (land, water, oil, precious minerals ...)
- According to the UN IRP, in the mid-term, except in specific cases, resource shortage will not be the core limiting factor of our (economic) development ...
- **But the environmental** (climate change, biodiversity loss, pollution ... ) **and health consequences caused by excessive and irresponsible use of resources will be!**

# Natural Resources:

*Provide the foundation for the goods, services and infrastructure that make up our current socio-economic systems*



Biomass

**Biomass** (wood, crops, including food, fuel, feedstock and plant-based materials)



Fossil fuels

**Fossil fuels** (coal, gas and oil)



Metals

**Metals** (such as iron, aluminum and copper...)



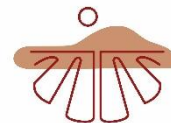
Non-metallic minerals

**Non-metallic minerals** (including sand, gravel and limestone)

**Materials**  
Extracted from  
earth



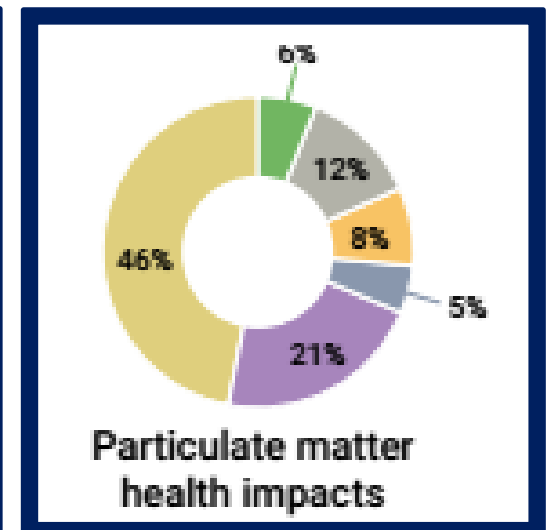
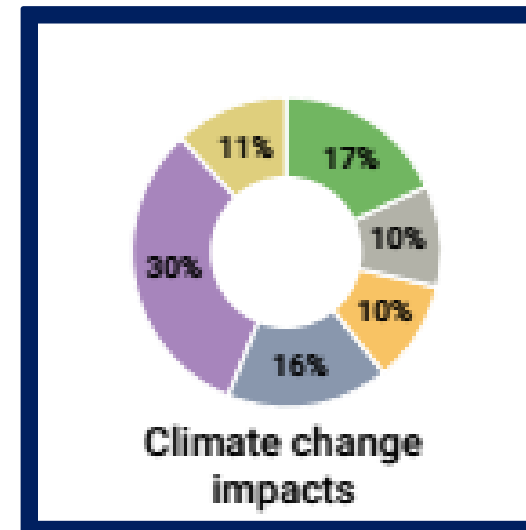
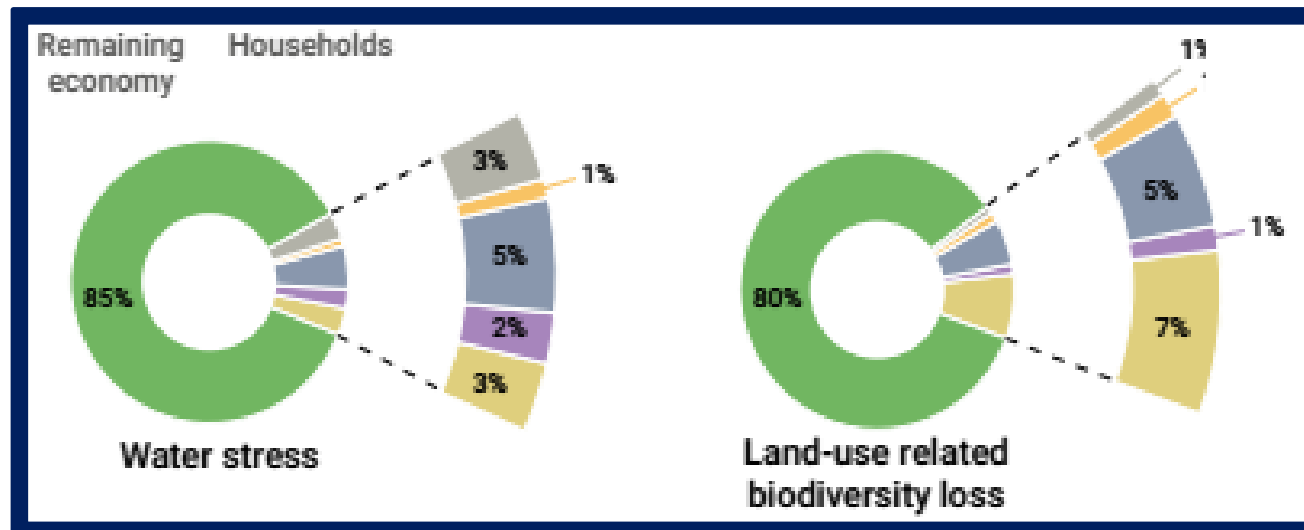
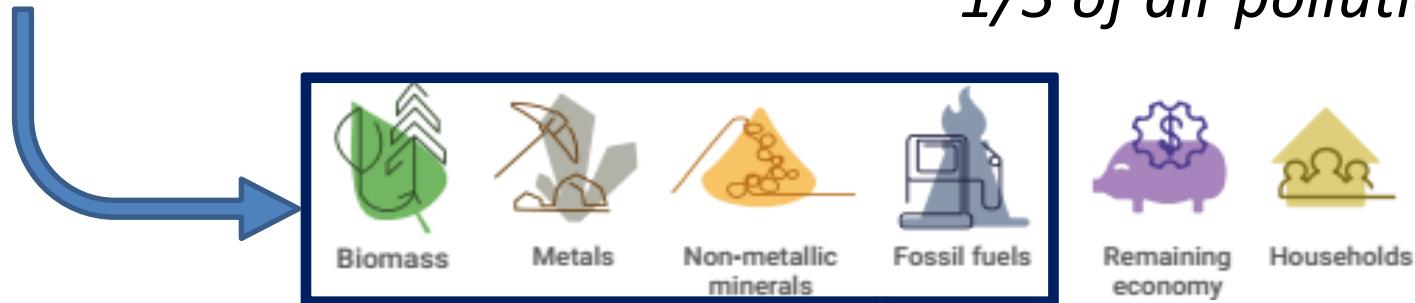
**Water and Land**



# Extraction and Processing of Natural Resources Drives all Aspects of the Triple Planetary Crisis

*Environmental impacts of materials in the value chain in extraction and processing phase*

*90% of global land related biodiversity loss and water stress  
50% of global climate change impacts  
1/3 of air pollution health impacts*

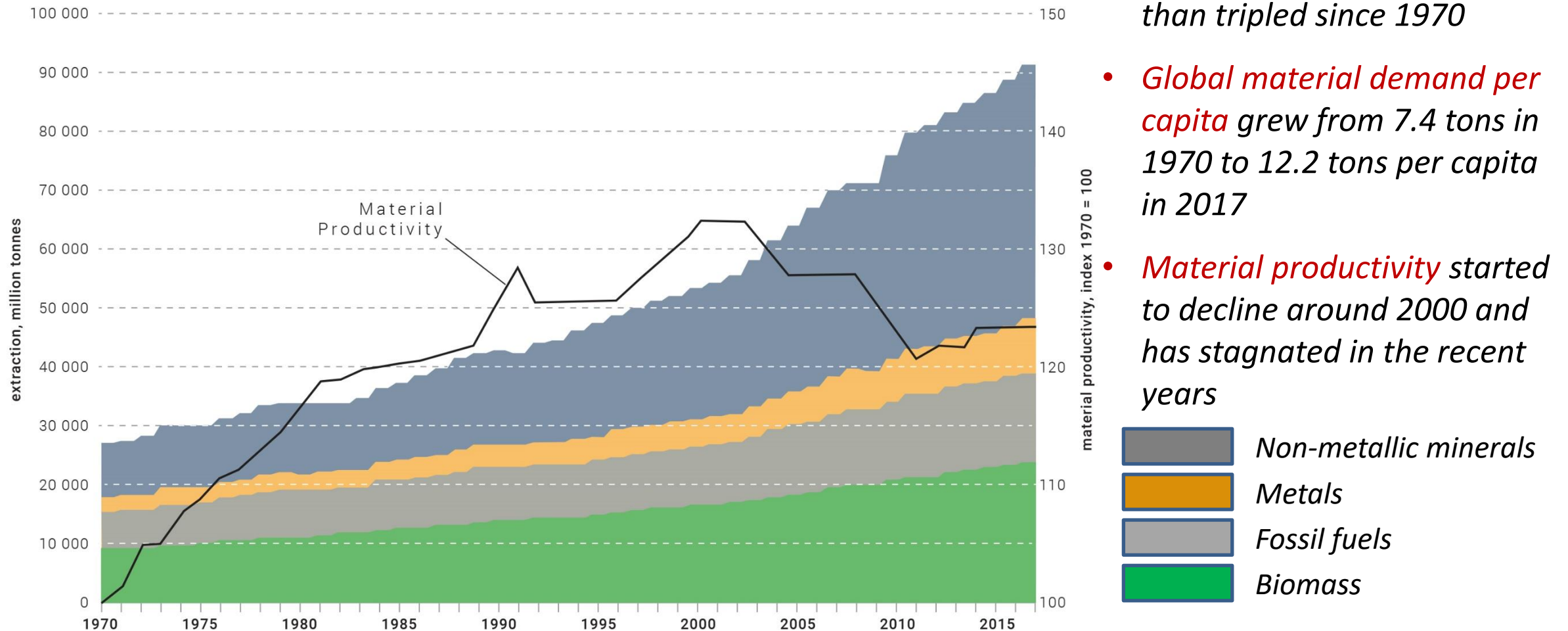




# Global material use

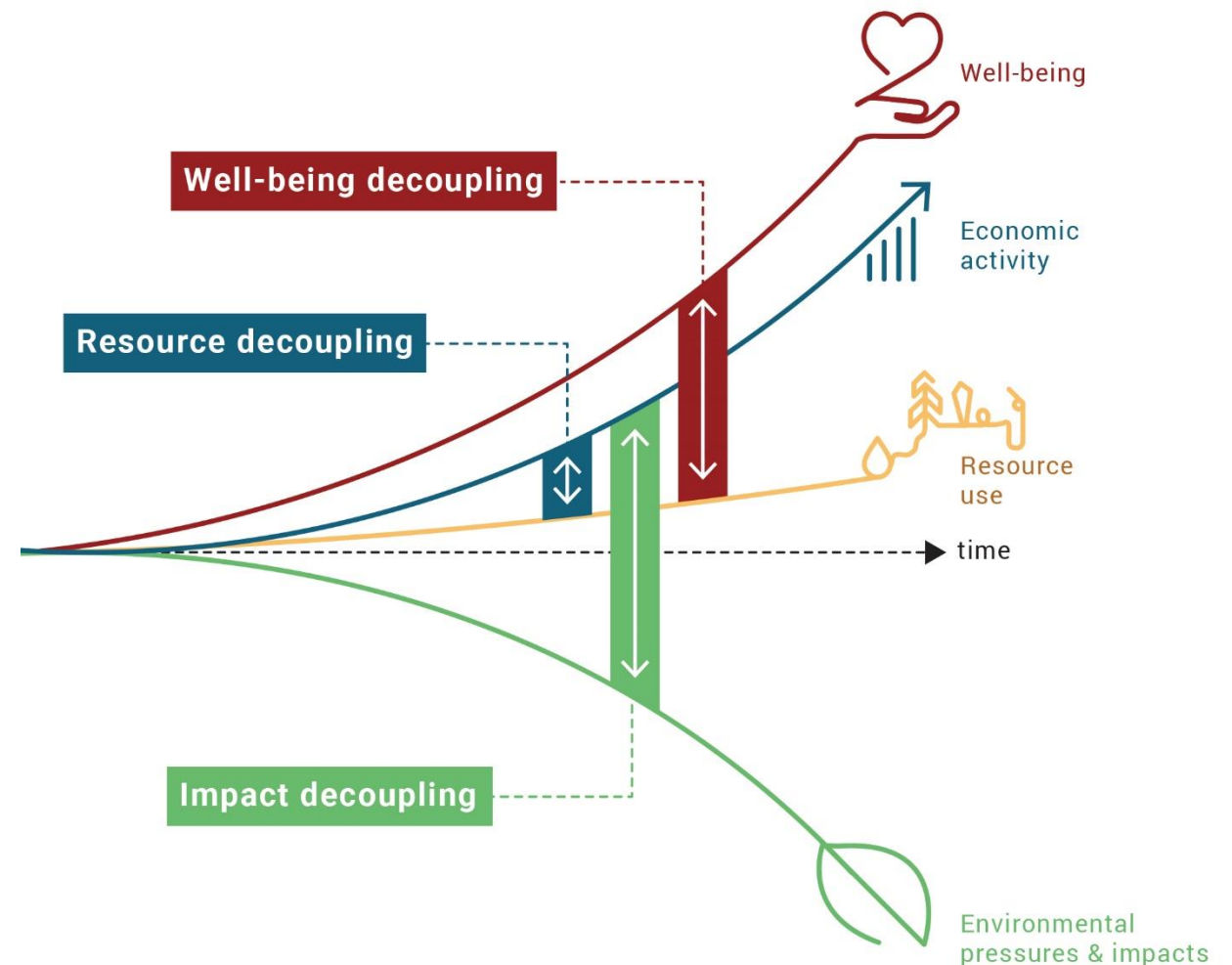
## Material demand per capita and Material productivity

Global material extraction and material productivity, 1970 - 2017



*If current trends would continue, global material consumption is predicted to double by 2060*

## Decoupling



# *An Implementable Paradigm for Sustainability Transitions*



***Essential development needs and provisioning systems***

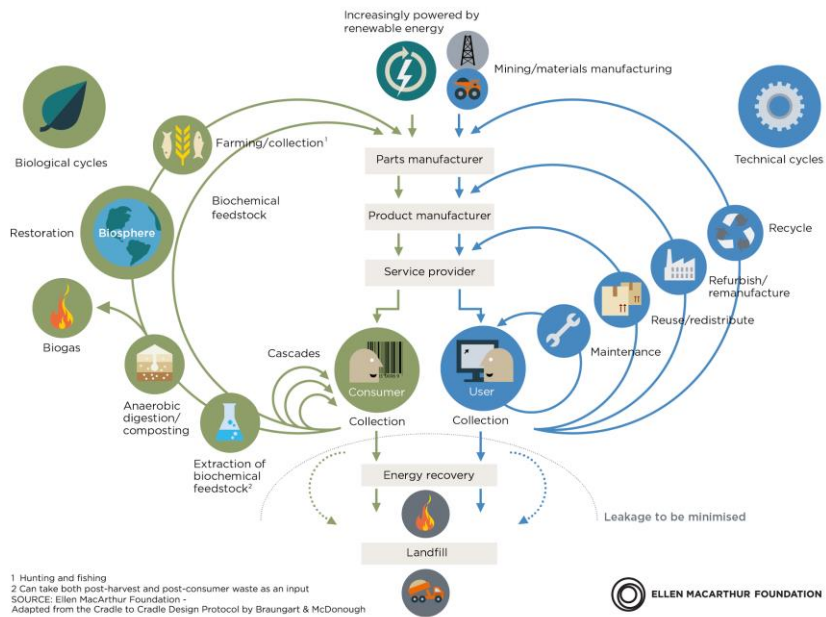
## **DUAL DECOUPLING**

FOR INCLUSIVE AND SUSTAINABLE GROWTH LINKING DEVELOPMENT AND SUSTAINABILITY:

- I. increasing wellbeing per unit of resource use;*
- II. decreasing environmental pressures per unit of resource use*

***Natural and social capital***  
*required to underpin sustainable development*

CIRCULAR ECONOMY - an industrial system that is restorative by design



*Circular economy* should be seen as an *instrument for deliver decoupling* of economic growth from resource use and environmental impacts and as a *part of the bigger picture of economic, societal and cultural transformation* needed to deliver the SDGs.

*The first dimension is often overlooked...*



Source: Emerging thinking by IRP Co-Chairs, based on GRO19 and emerging GRO23 work



# *From Product Maximisation to Providing Human Needs*

*It is not not about owning it is about using*

*We do not need cars*

*...*

*We need mobility*

*We do not need light bulbs*

*...*

*We need light*

*We do not need chairs*

*...*

*We need to sit*

*We do not need refrigerators*

*...*

*We need chilled and healthy food*

*We do not need CDs*

*...*

*We want to listen to the music*

*We do not need pesticides*

*...*

*We want healthy plants*



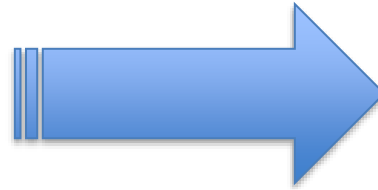
# *From selling light bulbs to selling light*

## *Dematerialisation and Decoupling*



*videohive.net*

*Light bulbs sold to the consumer are  
the basis for producers' profit*



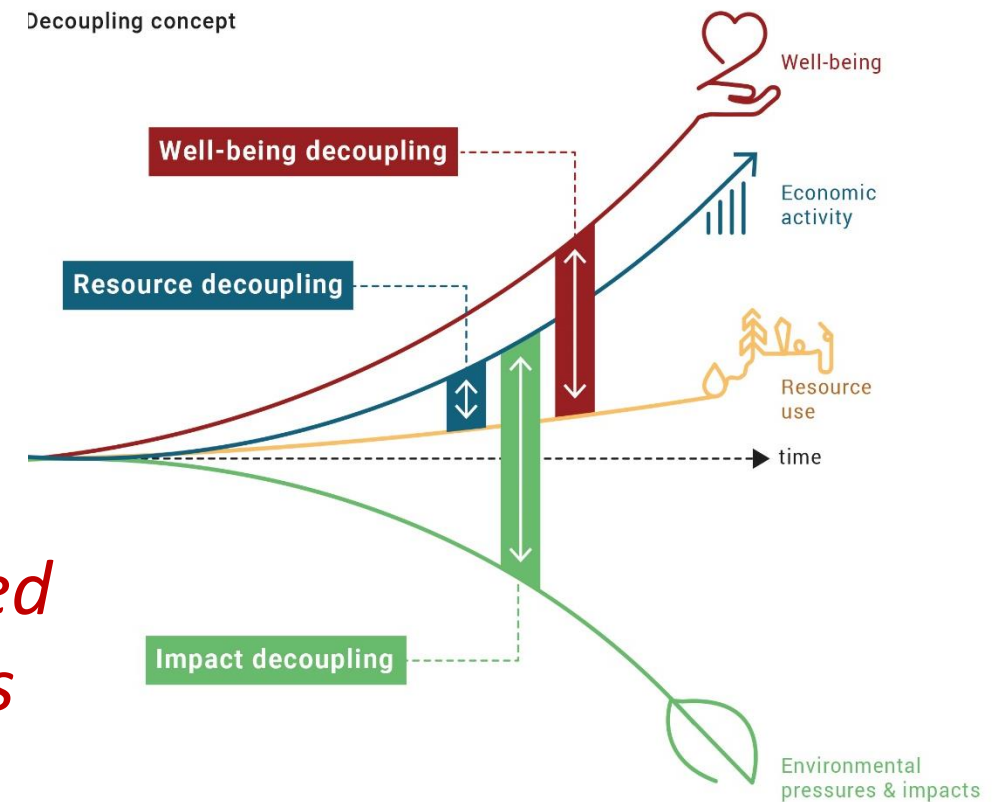
*letstalkscience.ca*

*Light bulbs used to provide the light  
to the consumer are producers' cost*

# Ownership and product (under)utilisation - Consumer

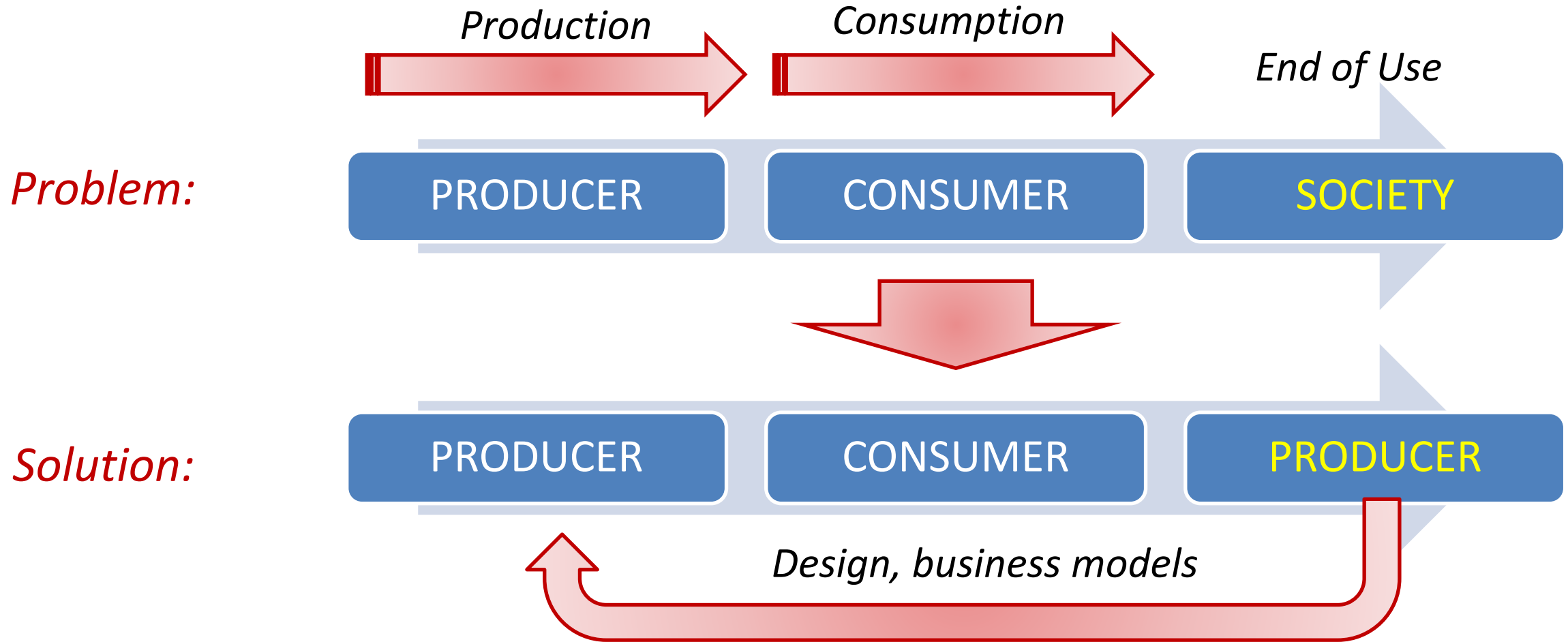
*It is not not about owing it is about using*

- *Problem: Preferences from consumers to own products like houses, cars, refrigerators, cloth ... are driving consumption in a massive lock-in in underutilization*
- *Solution: Explore the opportunity that the young generation has less ownership biased constraints and provide alternative options*



# *Ownership and resource (under)utilisation - Producer*

*It is about how to incentivise producer to use less resources*



*Better Connecting Producer with his Product through for example:  
EPR, Product Value Retention, Retaining Ownership of the Product*



# *Towards Sustainable and Equitable World*

*From EGD to System Change Compass*

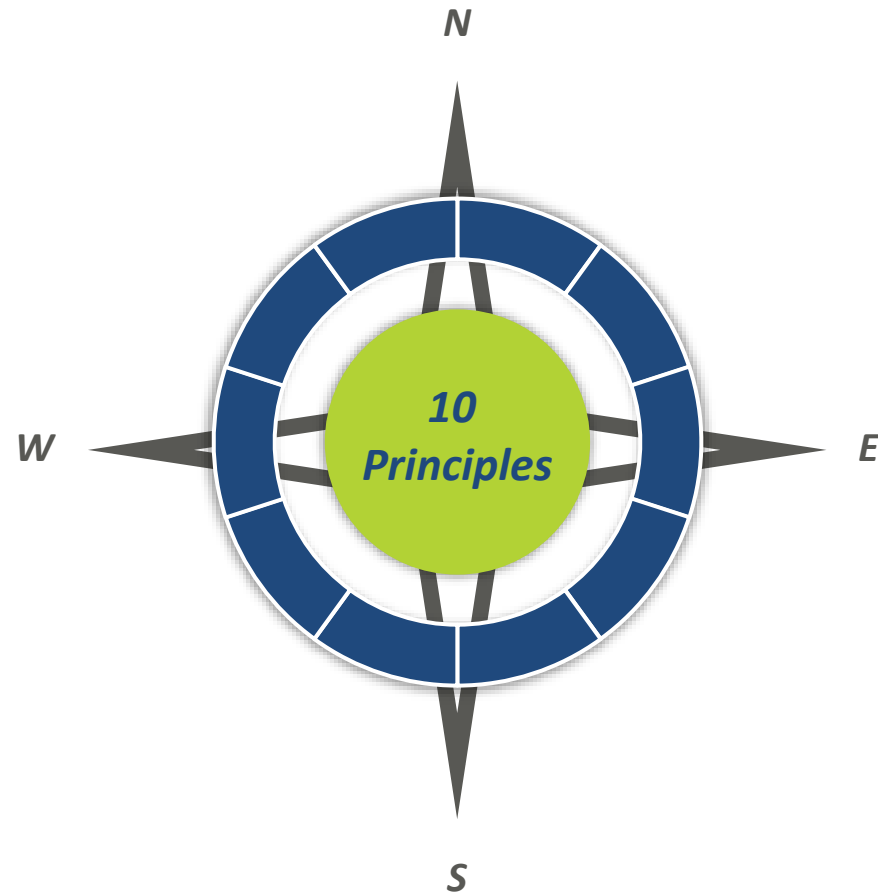
# *The System Change Compass contributes to the implementation of the ambitions of the **European green Deal***



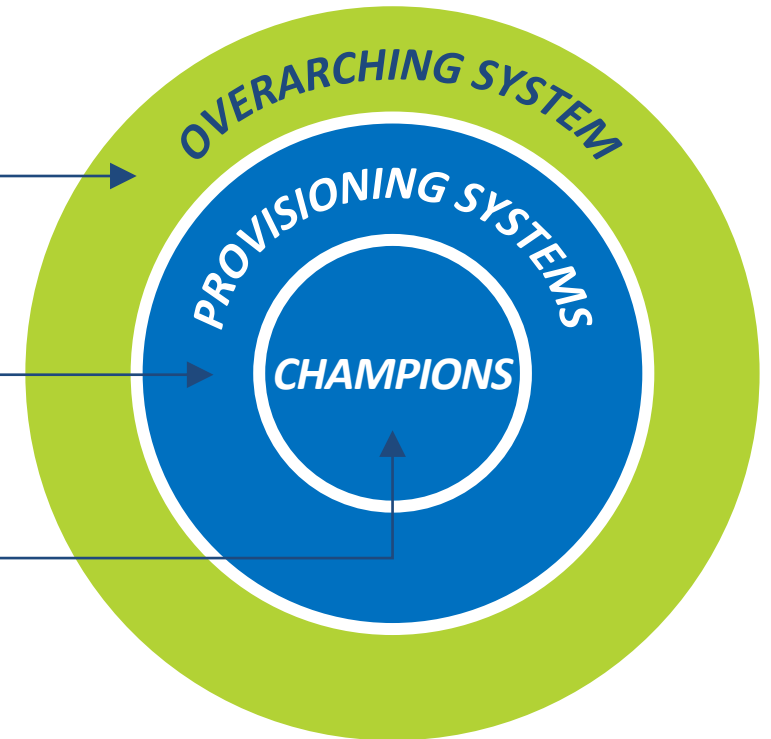
- **Sets zero net emissions** of GHG by **2050** and **decoupling of growth and resource use**
- Acknowledges need for fair and **just transition**
- Aims at **strongly interlinked and mutually reinforcing** policy recommendations
- **Does not sufficiently address drivers and pressures** that cause environmental damage
- **Does not offer systemic perspective** to guide decision-making
- Implementation is put at extra risk due to **COVID-19 recovery and war in Ukraine**
- **Maps and envisions** the system in service of people and planet
- **Derives system level orientations** towards desired state
- Charts pathway towards prosperity and wellbeing **within planetary boundaries**

# From the IRP science to the System Change Compass

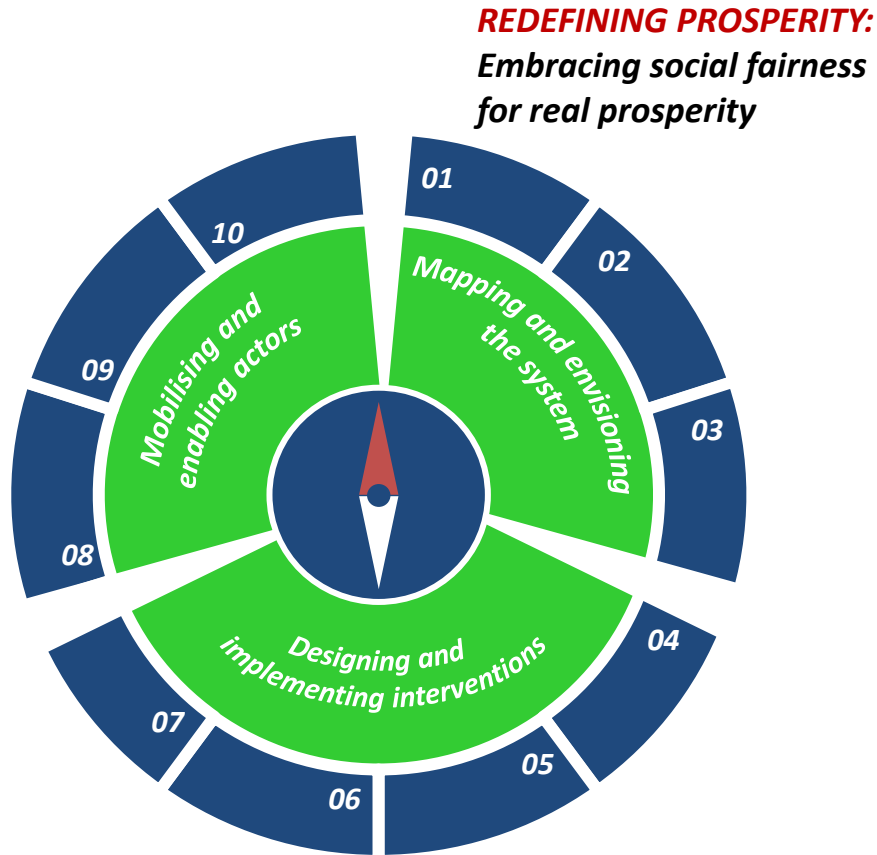
## System Change Compass (10 Principles)



## Application to the system to derive systemic orientations



# Redefining the Socio-Economic System



**From**

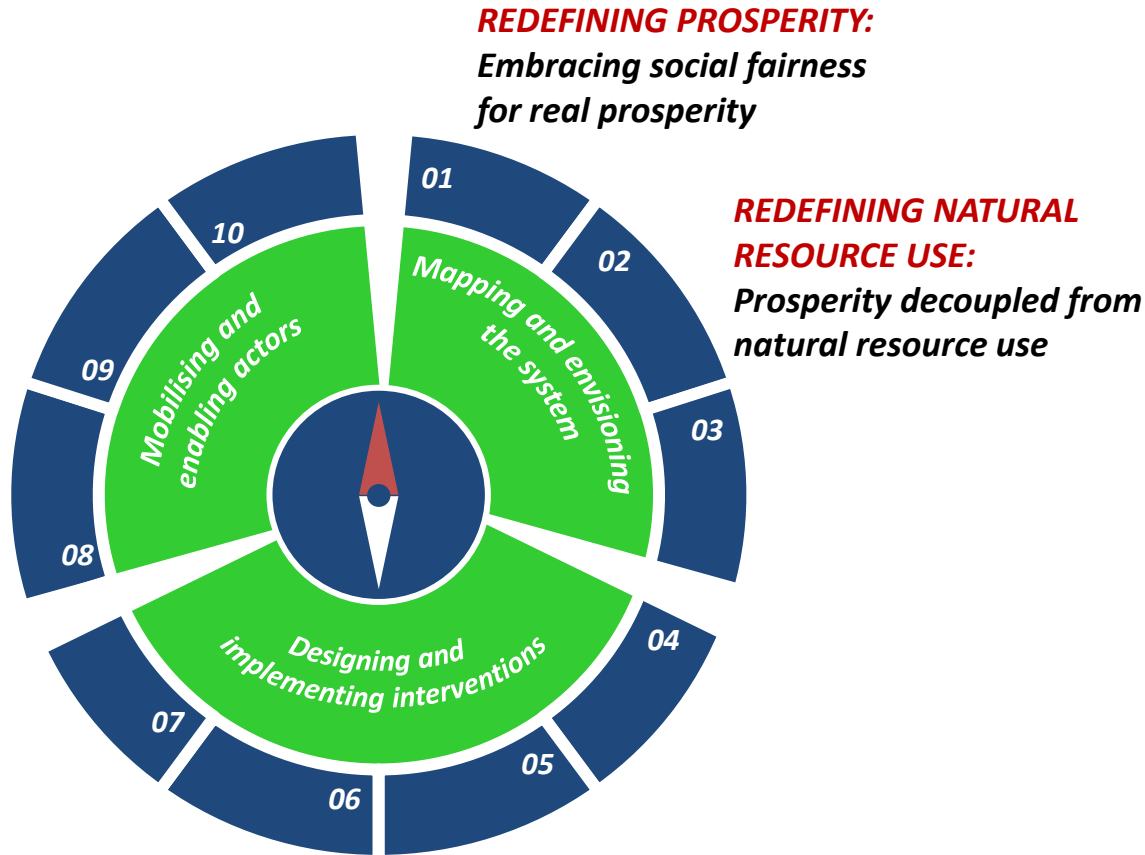
*Prosperity defined by  
aggregate economic growth*

**To**

*Prosperity defined by fair and  
social economic development  
and wellbeing for all*



# Redefining the Socio-Economic System



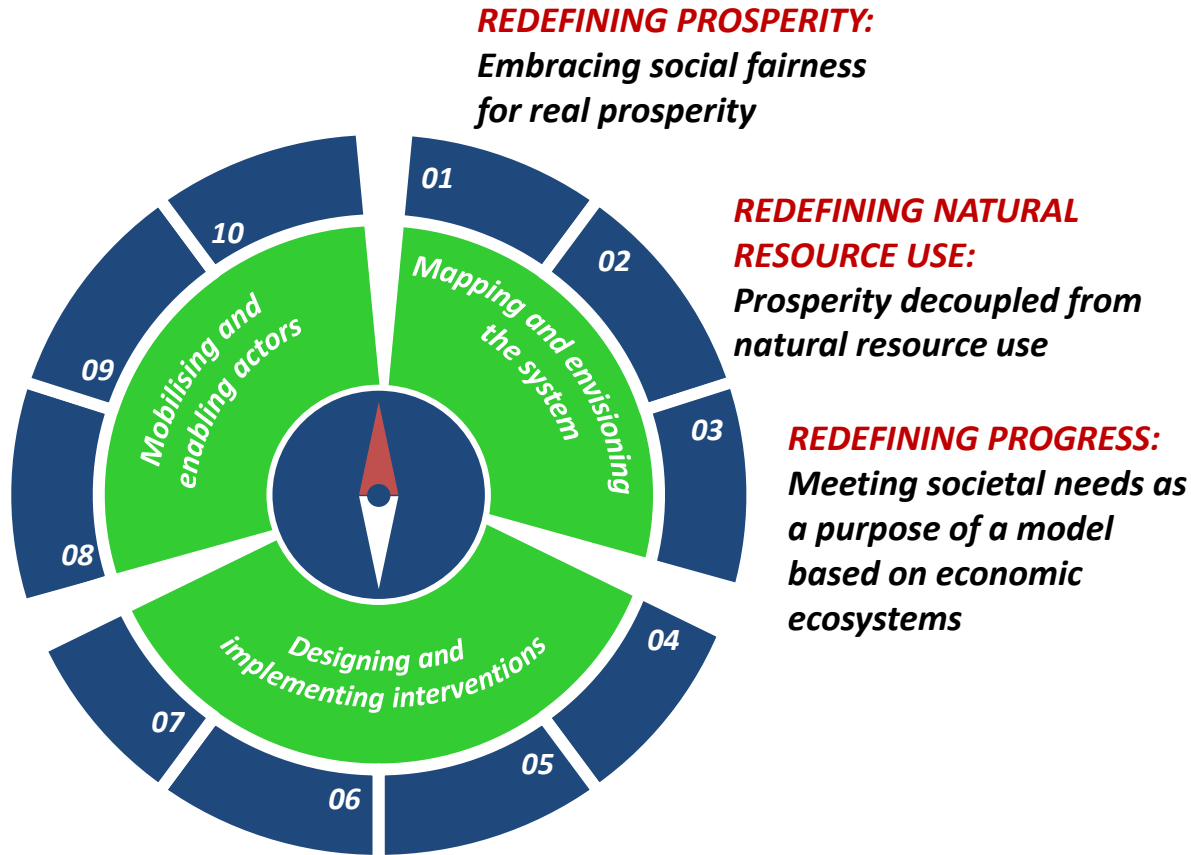
**From**

*Prosperity based on natural  
resource consumption*

**To**

*Prosperity decoupled from  
resource consumption through  
efficiency, sufficiency and a shift  
to responsible use of natural  
resources*

# Redefining the Socio-Economic System



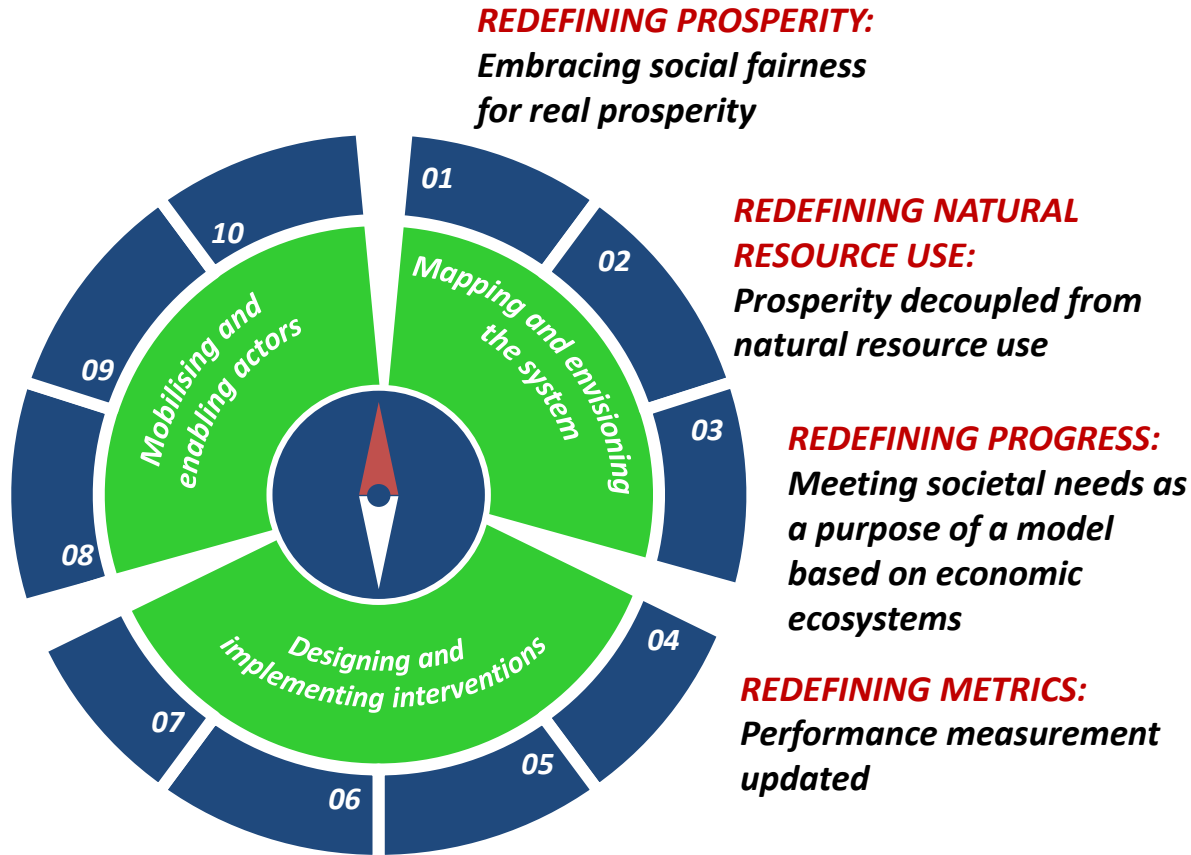
**From**

*Growing economic activities  
and sectors*

**To**

*Focusing on societal needs that  
need to be fulfilled without  
transgressing planetary  
boundaries*

# Redefining the Socio-Economic System



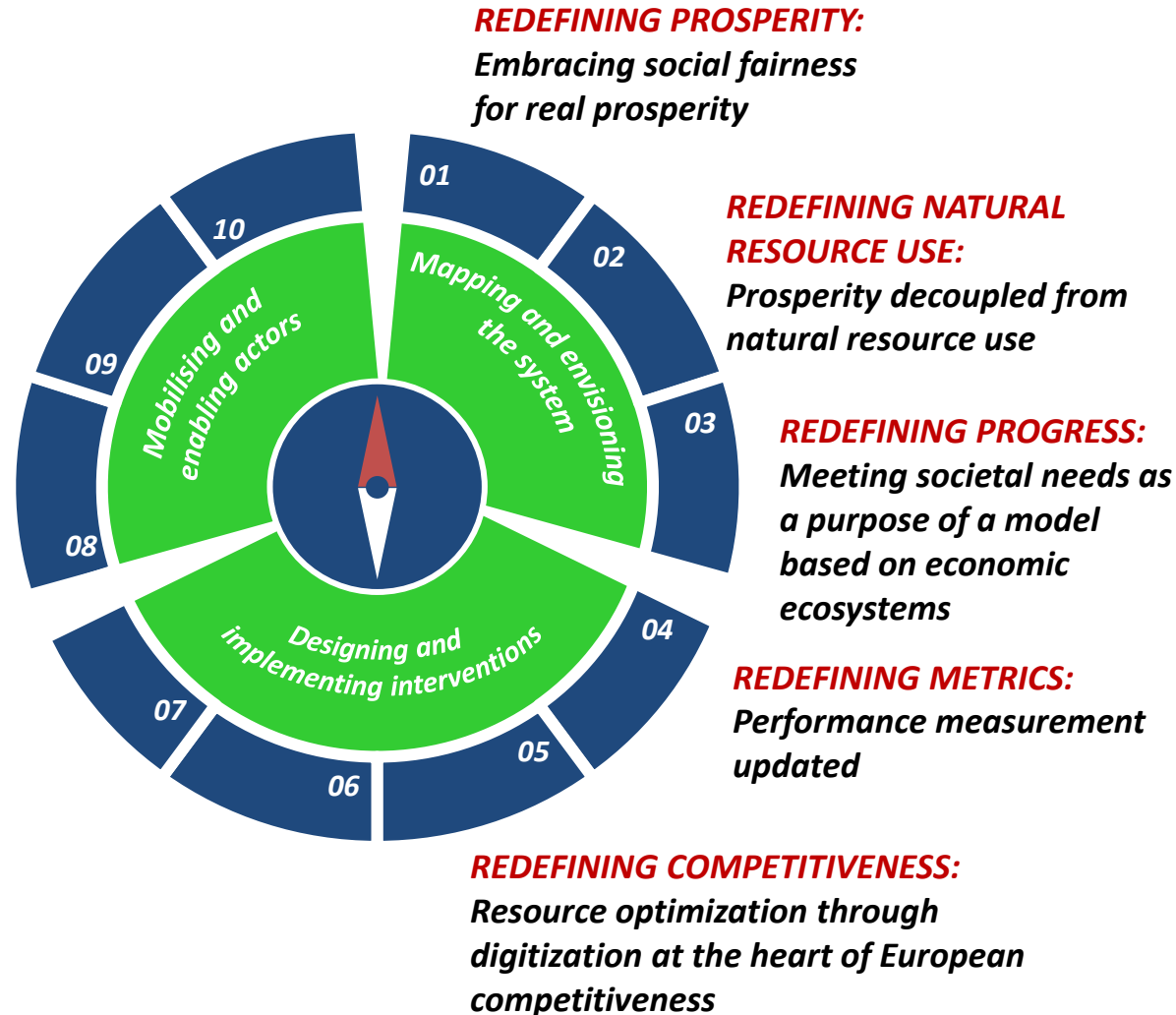
**From**

*Decisions driven by  
optimising for GDP growth*

**To**

*Decisions driven by holistic  
wellbeing metrics including  
natural capital and social  
indicators*

# Redefining the Socio-Economic System



**From**

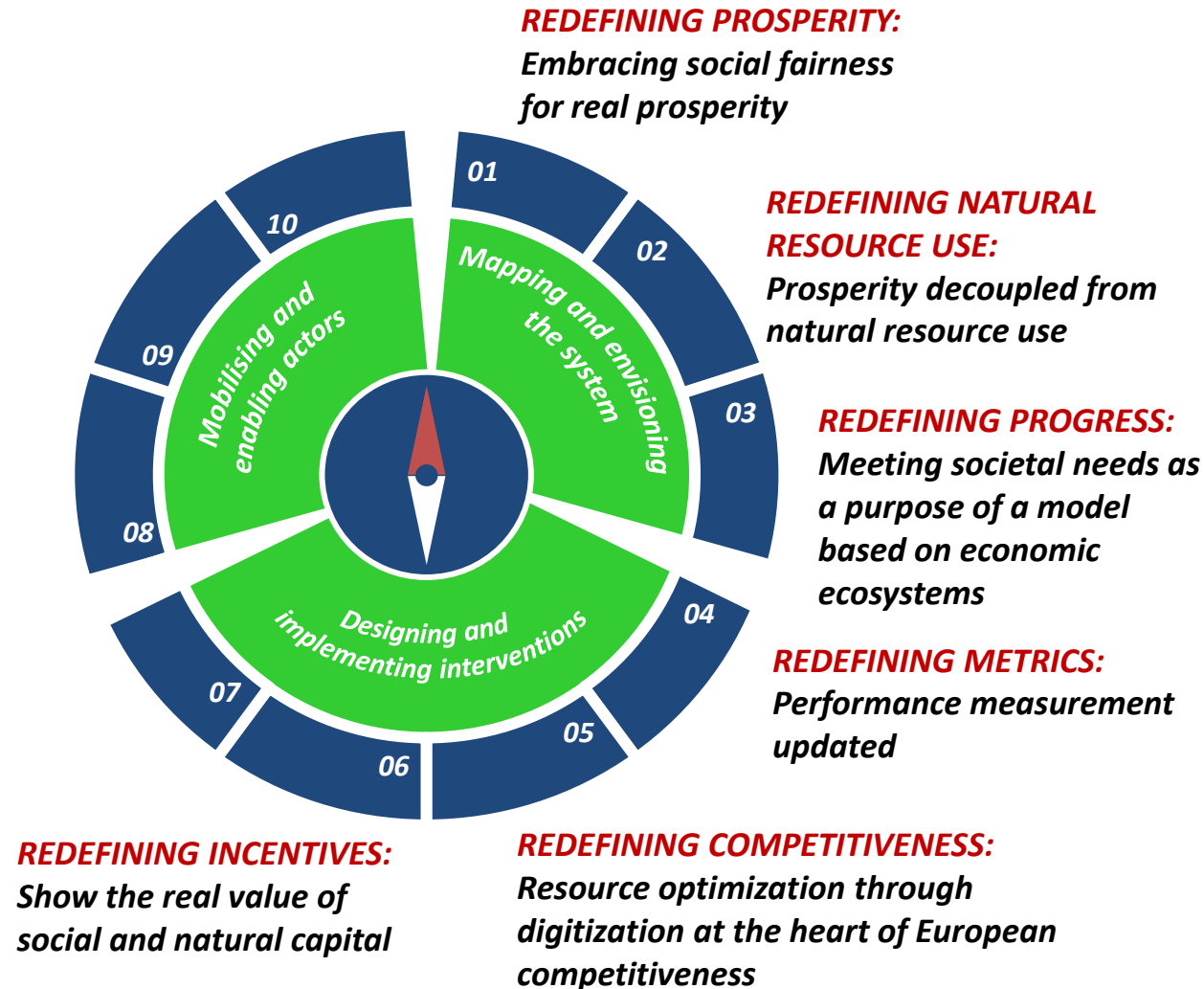
*Massive dependency of  
Europe on imports of natural  
resources*

**To**

*A resilient Europe based on low  
carbon products, services, and  
digital optimisation*



# Redefining the Socio-Economic System



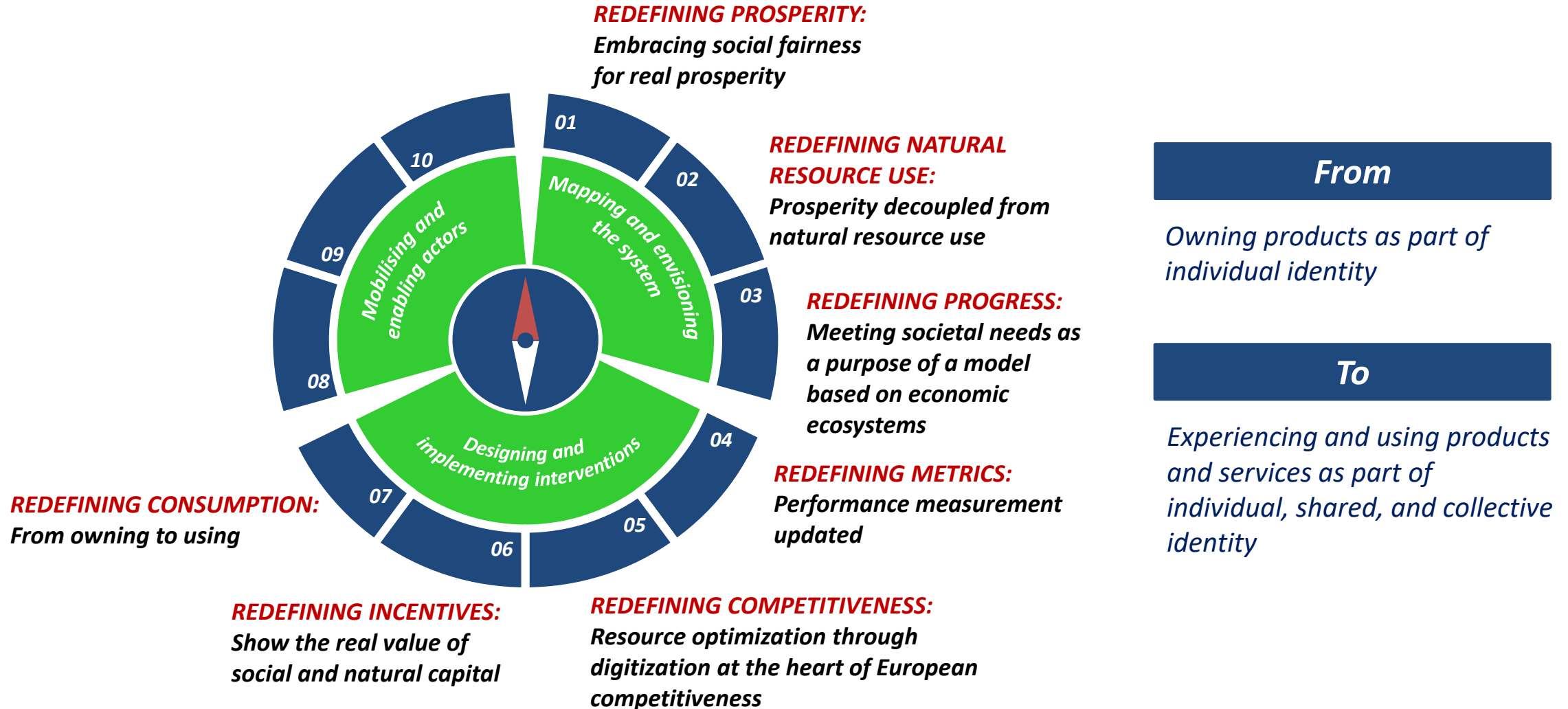
**From**

*Incentives supporting the  
status quo*

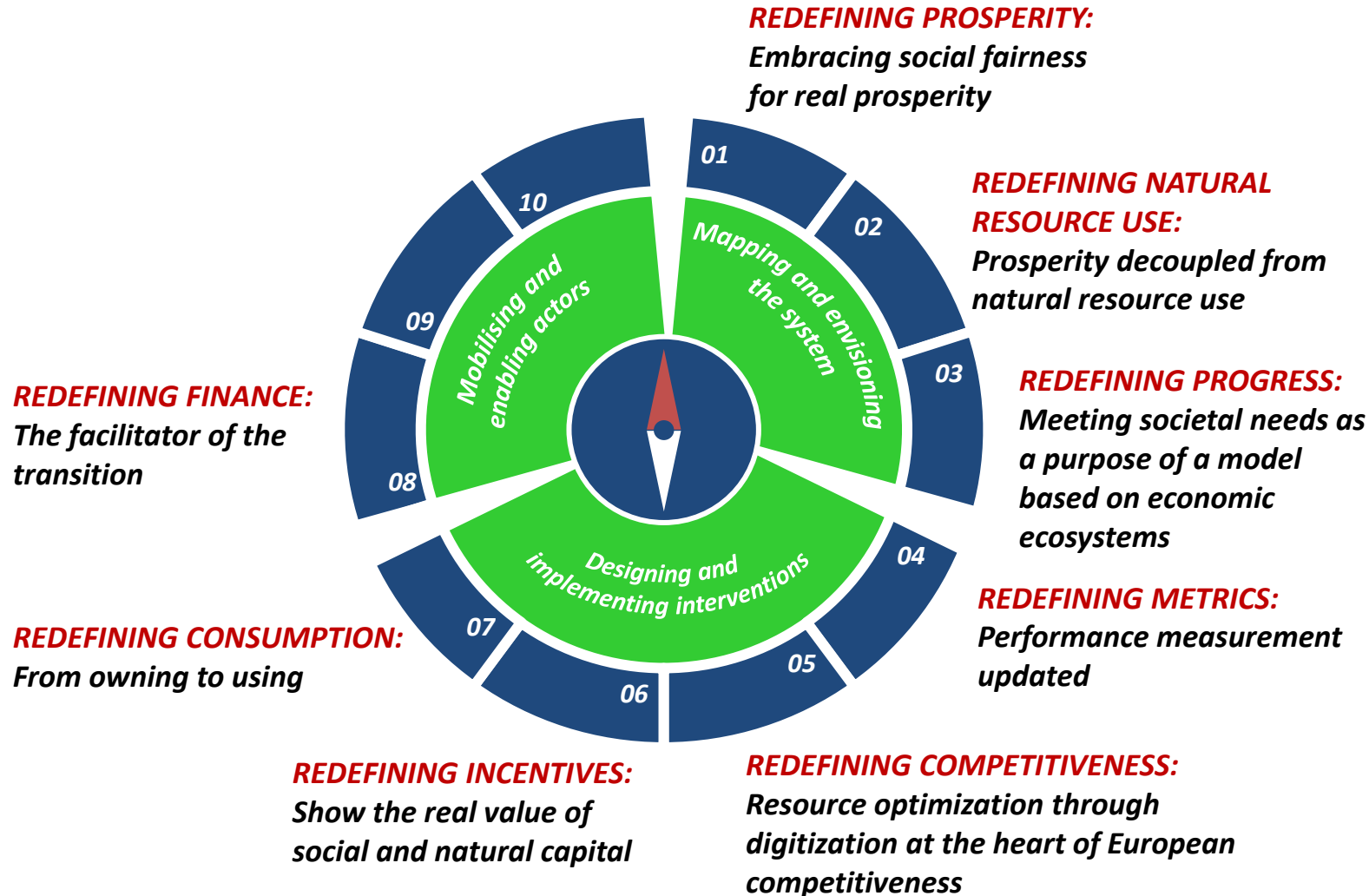
**To**

*Incentives aligned with Green  
Deal ambitions leading to  
economic, social and  
environmental balance and  
sustainability*

# Redefining the Socio-Economic System



# Redefining the Socio-Economic System



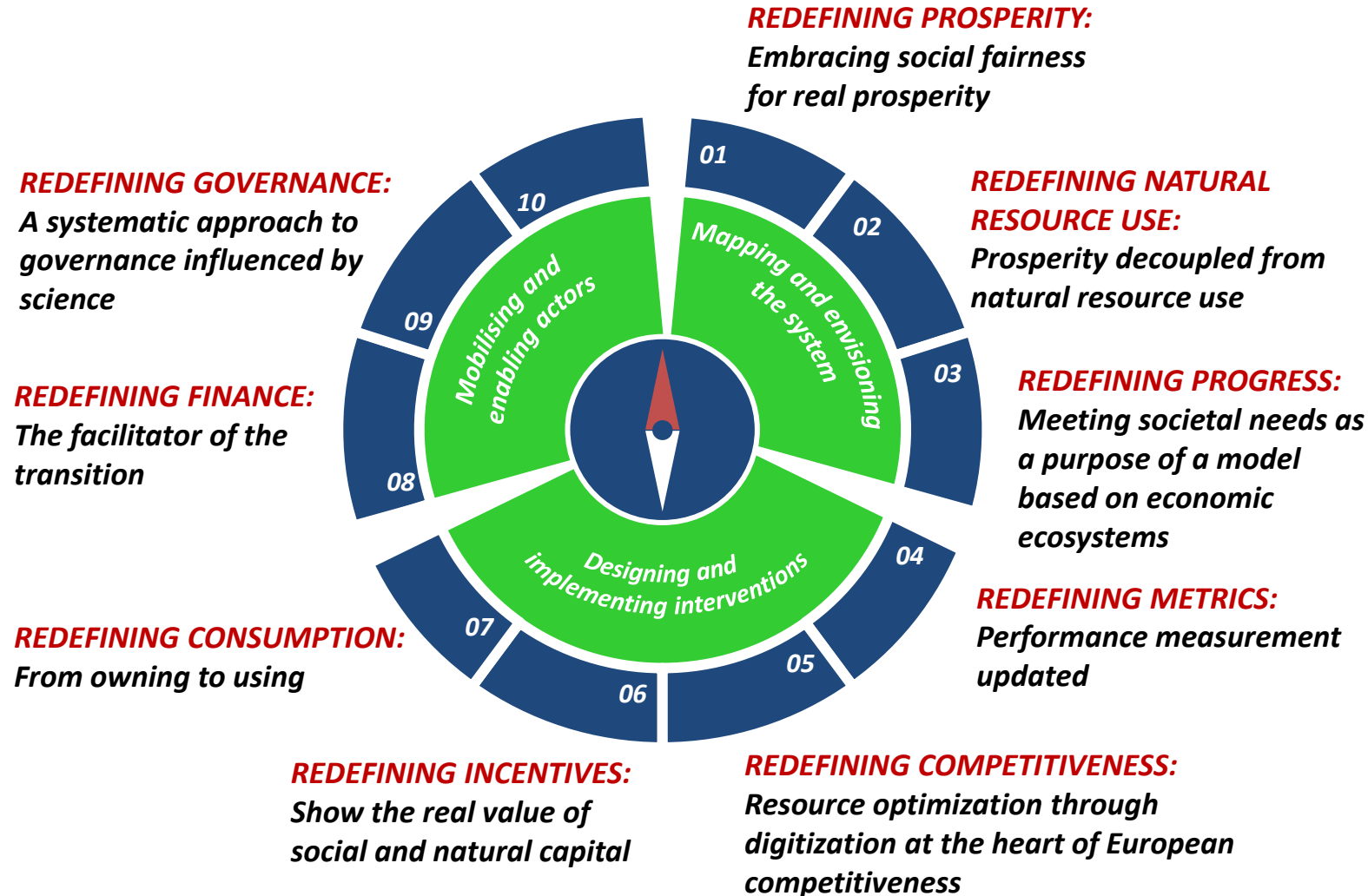
**From**

Subsidising and investing in “old” industries

**To**

Supporting and facilitating transitional needs and sustainable economy of the future

# Redefining the Socio-Economic System



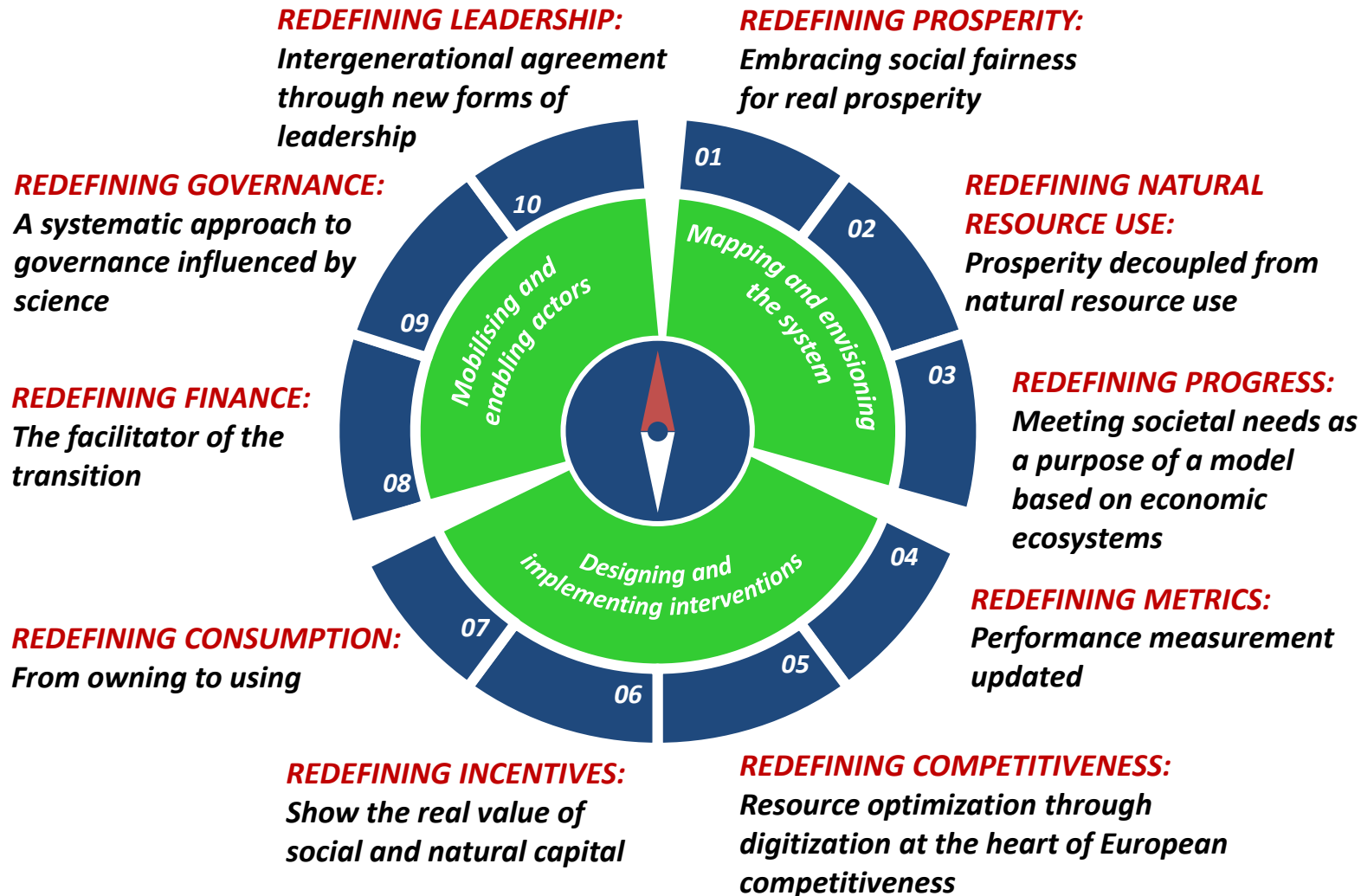
**From**

Top down, static, slow  
normative policy processes

**To**

Transparent, flexible, inclusive,  
participatory models of  
governance influenced by  
science

# Redefining the Socio-Economic System





# 3 System Level Policy Orientations for each Compass Principle

## COMPASS PRINCIPLES

## SYSTEM LEVEL INTERVENTION

### REDEFINING PROSPERITY:

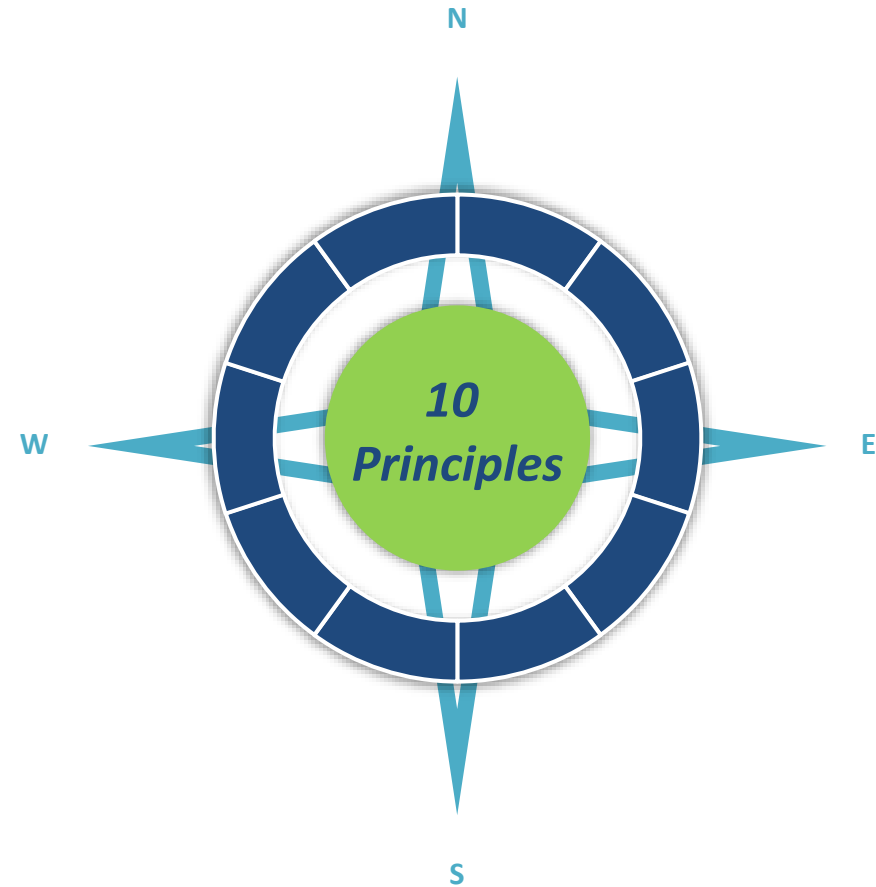
01

*Embracing social  
fairness for real  
prosperity*

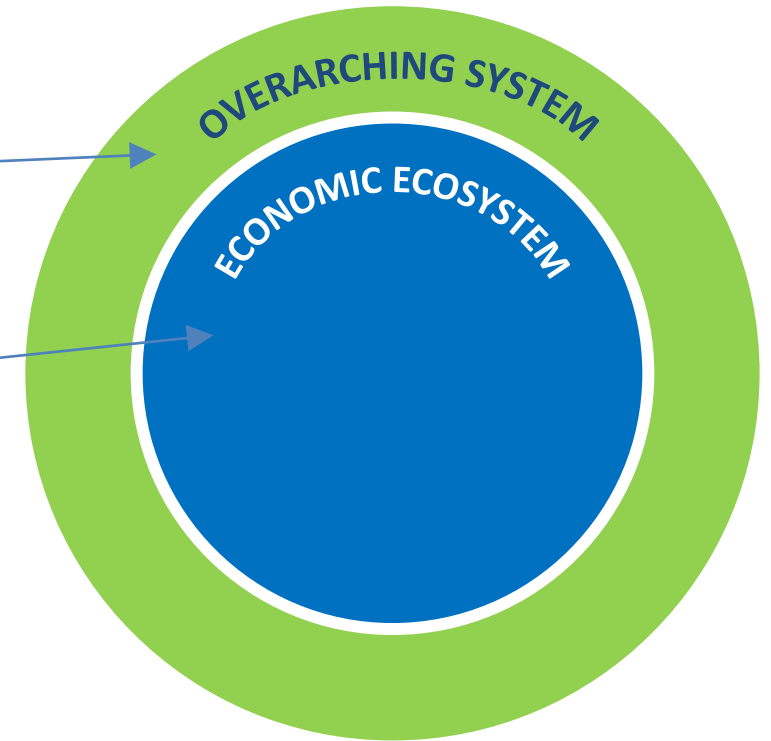
1. Balance policy attention from income and *wealth creation to income and wealth distribution*, and ensure that *economic transition contributes to equality and social fairness* by guaranteeing universal basic services and minimum levels of income
2. Create *conditions for social acceptance of the necessary transition* through enhancing reskilling and educational programmes; introducing funding mechanism to support transition and supporting lower- and middle-income groups to help them *absorb full-costs introduced through all economic ecosystems*
3. Replace part of the *income-based taxes* with *resource-based taxes* to address *resource as well as social policy targets*

# Translating the system change compass to systemic orientations

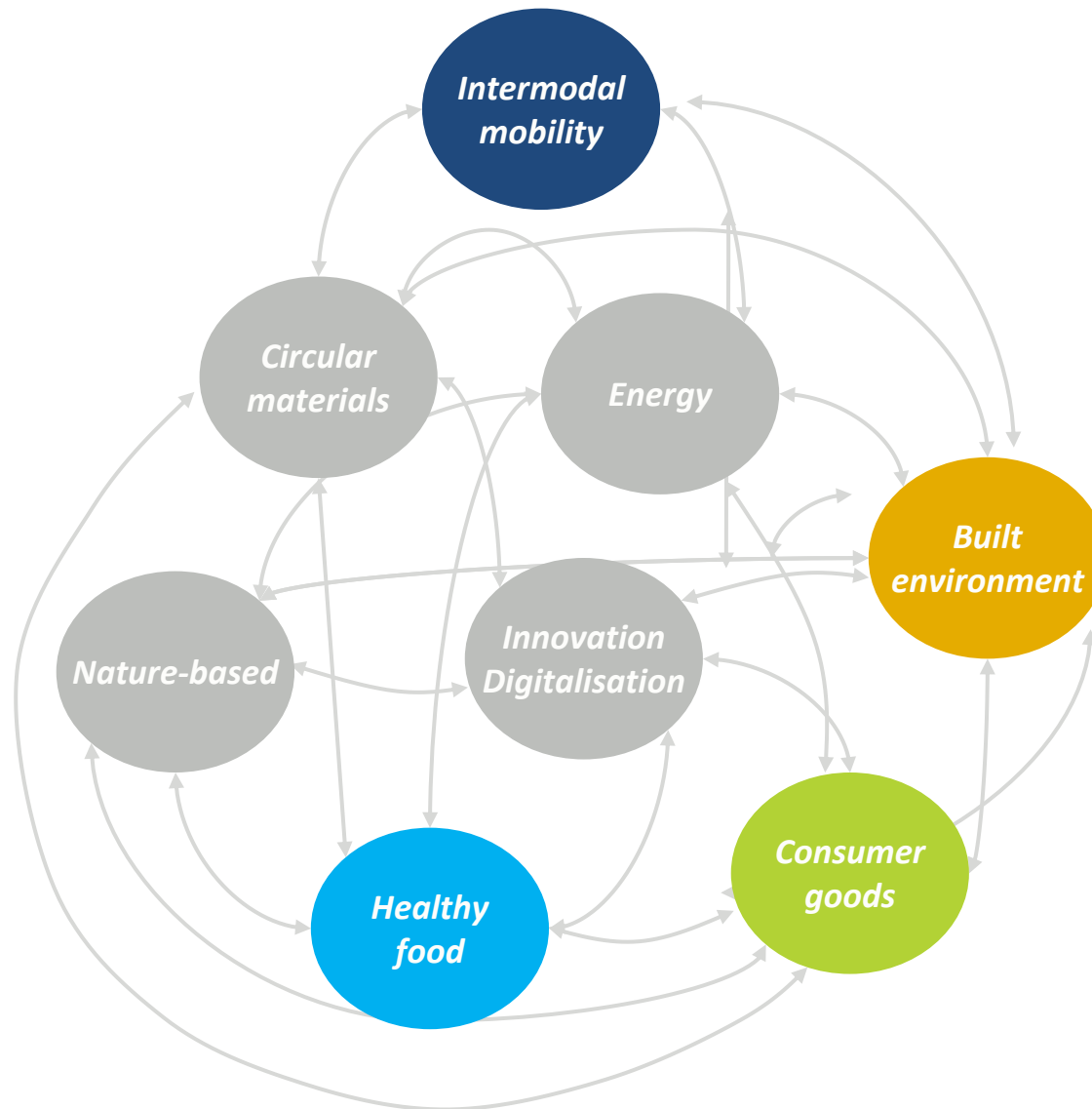
## System Change Compass (10 Principles)



## Application to the system to derive systemic orientations



# Provisioning Systems



*Related to resource intensive human needs*

- Nutrition
- Mobility
- Housing
- Daily functional needs
- Resource relevant systems enabling and supporting the provisioning systems delivering societal needs

# 50+ nascent industrial investment opportunities that should be supported to built ecosystems based on compass orientations

## Healthy food



- Organic food and beverages
- Regenerative agriculture
- Sustainable aquaculture and fishing
- Reduce and valorise food waste
- Urban agriculture
- Product reformulation for nutritious food
- Alternative proteins

## Built Environment



- Smart urban planning
- Rethink built environment ownership
- Repurpose underutilized buildings
- Retrofit existing buildings
- Fluid and sufficiency-oriented space management
- Circular and net-zero housing

## Intermodal Mobility



- Fast charging infrastructure
- High-speed railway infrastructure
- Modern and adapted transit infrastructure
- Car- and ride-sharing models
- End-of-life management for cars
- Electric and autonomous vehicles
- Infrastructure to improve traffic flow and AV adoption
- Green aviation
- Green shipping
- Walking/cycling infrastructure

## Consumer goods



- Product-as-a-Service models
- Maintenance and value retention in products
- Peer-to-peer product sharing platforms

## Nature-based



- Restoration of degraded land and coasts
- Smart forest management
- Urban greening
- Systems for paid ecosystem services
- Seaweed
- Marine and land-based environmental protection areas
- Ecotourism

## Energy



- Renewable power generation
- Energy storage
- Hydrogen economy
- Smart metering and (point-of-use) energy management
- Grid integration and technologies
- Production of low-carbon gaseous and liquid fuels (transition technology only)
- Carbon capture infrastructure (transition technology only)

## Circular Materials



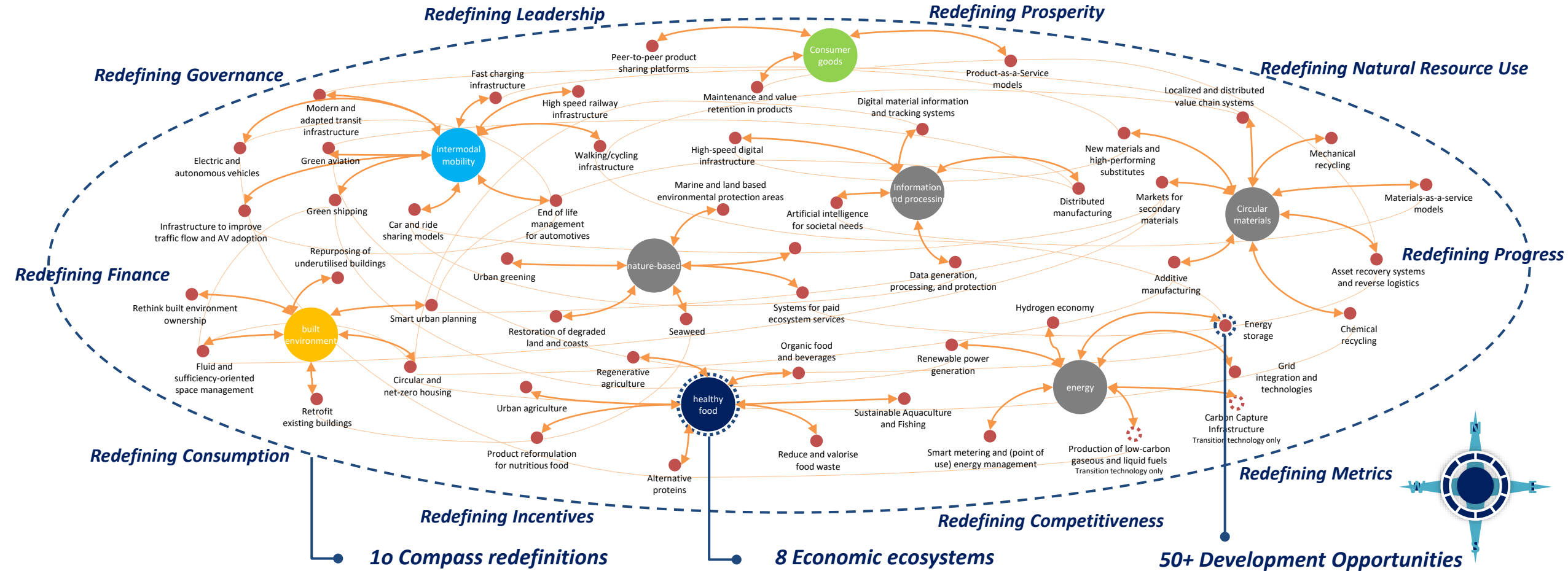
- Localised and distributed value chain systems
- Asset recovery systems and reverse logistics
- Markets for secondary materials
- High-value material recycling
- Materials-as-a-Service models
- New materials and high-performing substitutes
- Additive manufacturing

## Information and processing



- Distributed manufacturing
- High-speed digital infrastructure
- Digital material information and tracking systems
- Data generation, processing, and protection
- Artificial Intelligence for societal challenges

# System Change Compass



**New organization of economic activities**

One overarching system that consolidates the European economy in its entirety.

Economic ecosystems can meet a specific societal need (e.g. intermodal mobility system) or support the fulfilment of multiple societal needs (e.g. new energy system).

"Champions" are economic subsystems which could become the new spearheads of the green, resilient and fair post-COVID economy Europe wants to build

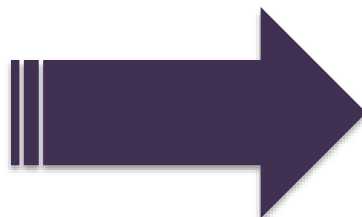
**Application of the compass on each level**

10\*3 = 30 system-level policy orientations

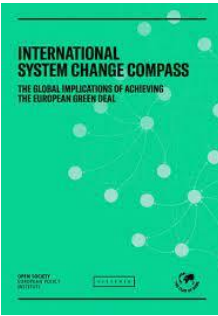
3-5 specific economic ecosystem policy orientations 50+ economic subecosystems orientations



# *From Internal to External Focus*



# *We need a systemic approach aligned with SDGs and countries most responsible for the current situation should take the lead*



- *The map of resource use still shows the shadows of an imperialist world, where wealthy nations pursue their ambitions at the expense of others. Making our economies and societies more resilient and fair is our best defence against any future crises.*
- *In the longer term any security and stability related issues are not about opening a new economic front. They are, first of all, about reassessing our values, rethinking our economies and reducing overconsumption and resource use.*
- *Standards and behaviour patterns linked to the current economic model were set by high-income countries. They are ethically bound to show the world, that they are willing and able to change a reality we created, and to lead the essential transition – at home and globally. While the responsibility for the past is clear, responsibility for future is joined and common.*

## *In short: What would change mean in policy terms?*

- *Redefining consumption from owning to using;*
- *Redefining production from mass sales to providing efficient functionalities;*
- *Redefining core economic incentives such as taxation, subsidies, public procurement ... and stop tolerating tax heavens,;*
- *Integrating wellbeing as an objective across all policies;*
- *Providing consistency among internal and external (supply and demand side) policies;*
- *Applying measures leading to fairer and more equal society and world;*
- *Measuring sustainability with a lifecycle perspective, harmonised across policy areas;*
- *Activating all existing financial potential to enable transition;*
- *Looking at innovation in categories of meeting human needs and providing functionalities, rather than in categories of production sectors;*
- *etc.*

# Next Flagship Report: Global Resources Outlook 2024

## GRO24 will...

- ✓ *Centralize System Change logic, building directly on GRO19 and System Change Compass*
- ✓ *Assess past, present, and future resource use through the lens of human needs*
- ✓ *Compare the **gap between current plans** and the **transition we need***
- ✓ *Give **time-bound policy recommendations**, aligning **short and long-term interests***



# *Main Blind-Spots*

*Which are Limiting Effective  
Management of the Transition*



### ***Lack of Holistic System Approach***

*Public leaders lack capacity or knowledge of how to translate system change visions into their concrete policies/investment structures which ends in conflicting policy logics that hinder real transformation*

### ***Lack of Resource Perspective***

*Resource management is not given enough importance within policy making which is linked to the lack in actionable system thinking insights for concrete decisions*

### ***Lack of Demand Side Focus***

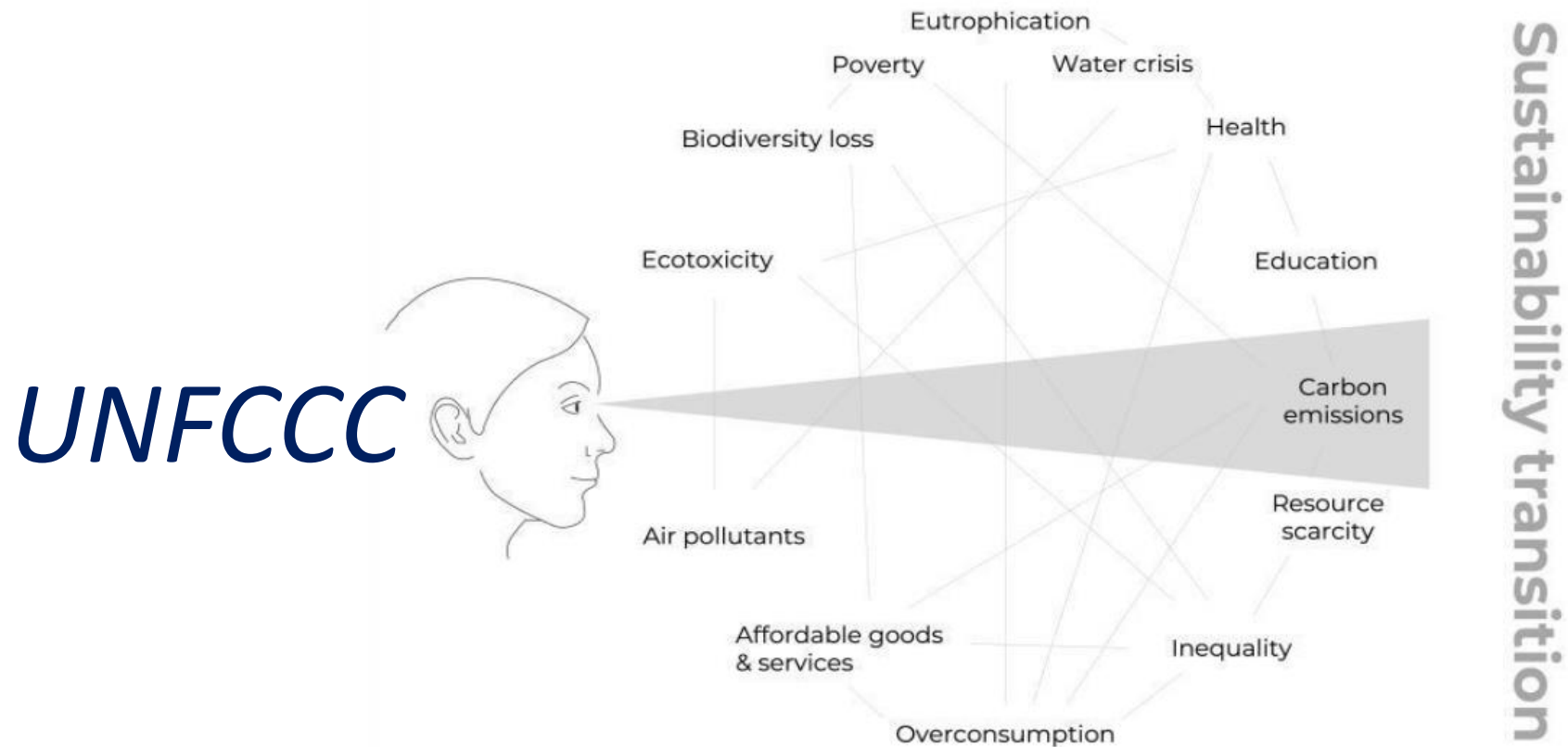
*Policy attention is mainly given to the supply side of the economy, to the cleaning of the existing economic system - lacking the attention to the demand side which is leaving out an important solutions potential and questions of responsibility and equity.*

# *Climate Change Example*

***Lack of Holistic System approach***

*Public leaders lack capacity or knowledge of how to translate system change visions into their concrete policies/investment structures which ends in conflicting policy logics that hinder real transformation*

*We need to extend the optic and potential policy options  
beyond the currently prevailing energy supply*



*This leads to trade-offs and future lock-ins rather than to synergies and potential multiple-benefits ➤ and resilient economy and society*

A ‘*Glasgow Breakthrough*’ was announced on *road transport* aiming for zero emission vehicles to be the new normal, accessible, affordable, and sustainable in all regions by 2030.



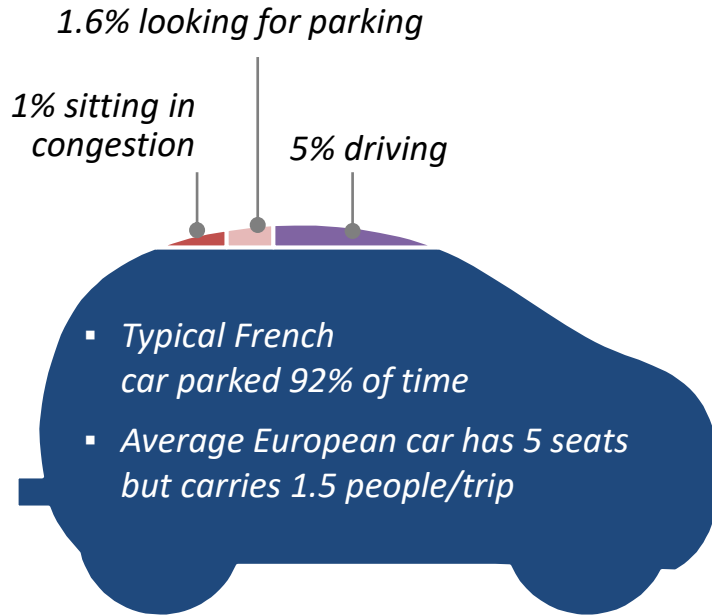
**UN CLIMATE  
CHANGE  
CONFERENCE  
UK 2021**

IN PARTNERSHIP WITH ITALY

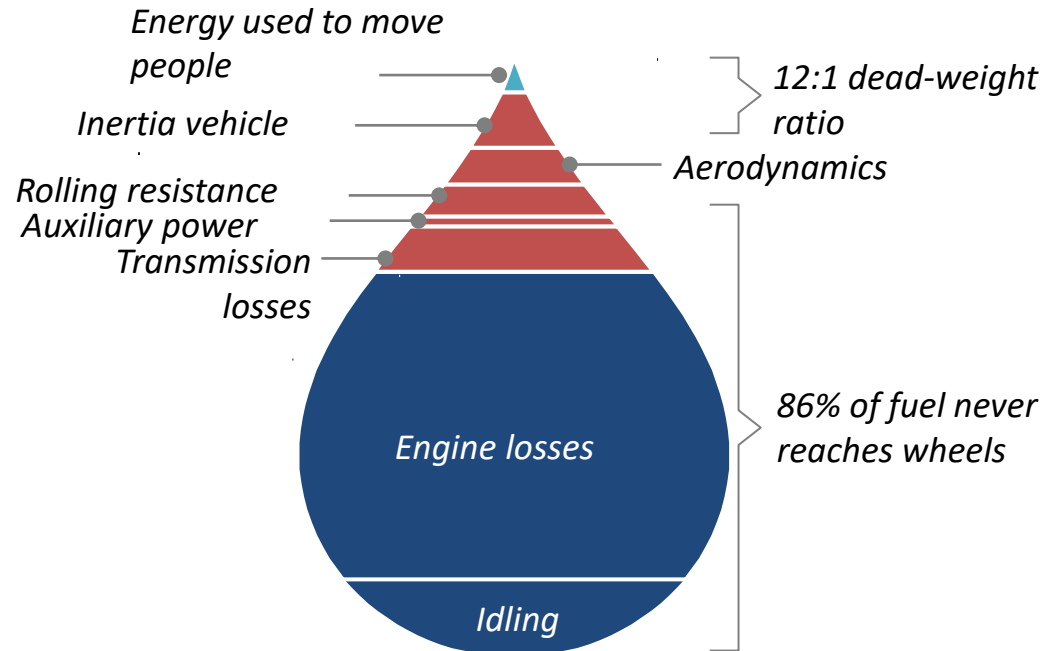


# Our mobility system and structural inefficiencies

## Car utilisation

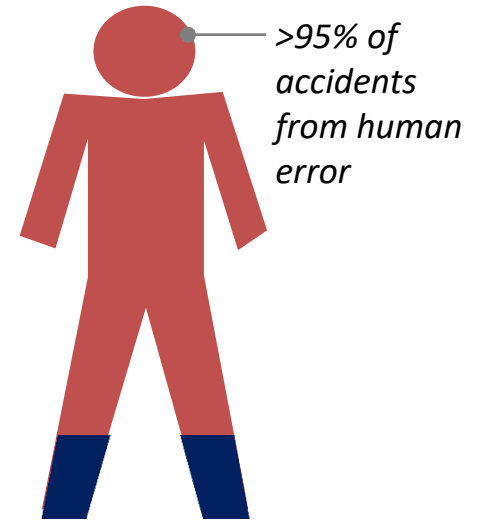


## Tank-to-wheel energy flow - gasoline



## Deaths & injuries/year on road

30,000 deaths in accidents and 4x as many disabling injuries



## LAND UTILISATION:

- Road reaches peak throughput only 5% of time and only 10% covered with cars then
- 50% of most city land dedicated to streets and roads, parking, service stations, driveways, signals, and traffic signs

# System change in road transport means less and more efficient traffic, for more value



## Five Levers for Sustainable Car-Based Transport

*Reduce demand  
for car-based  
transport*



- **Reduce** overall **mobility need** (e.g., through remote work)
- **Modal shift** from cars to foot, bike, & public transport
- **Higher utilization of vehicles** through sharing

*Ensuring remaining  
vehicles are as  
sustainable as  
possible*

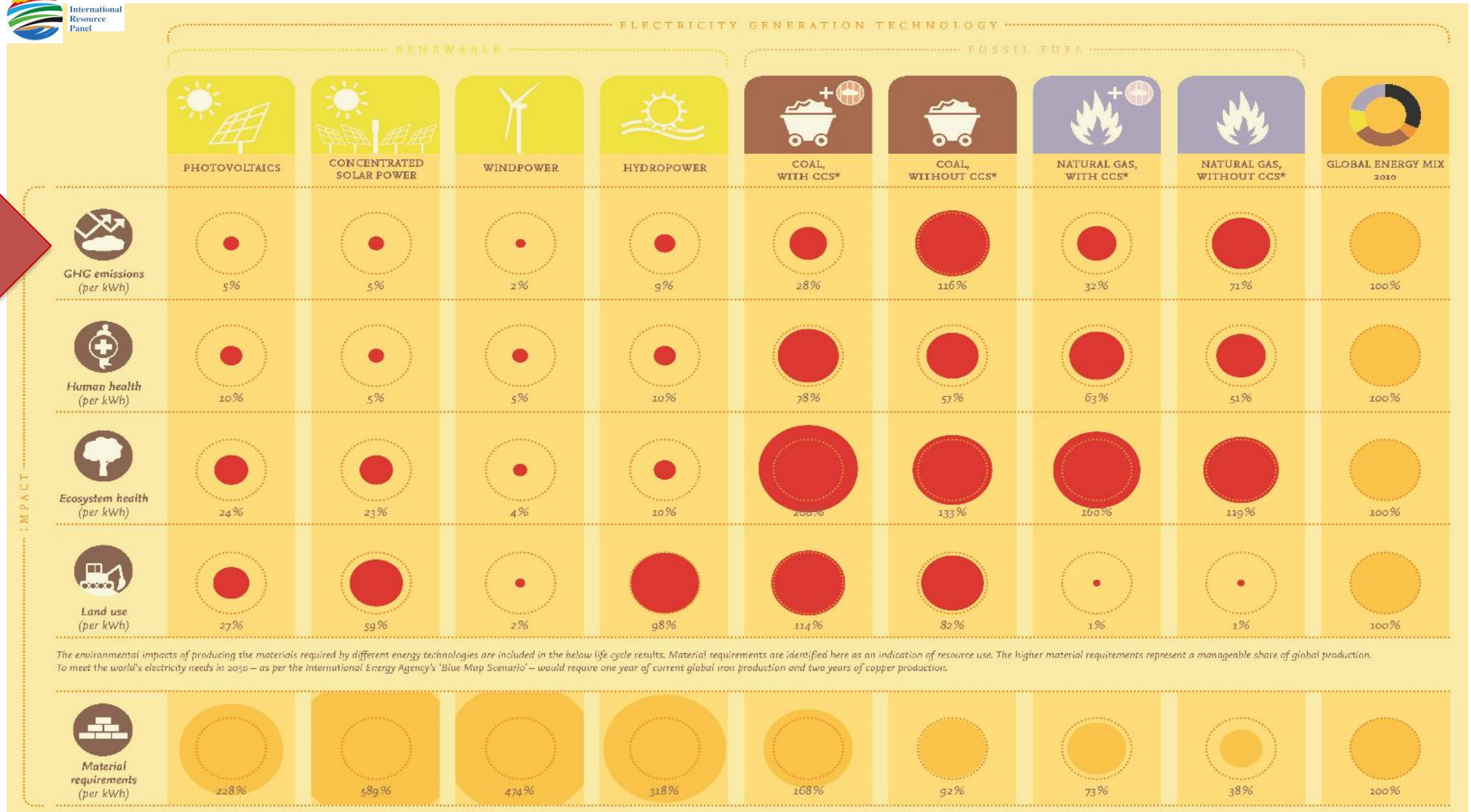


- **Electrification** based on renewable energy
- **Circularity**, maximizing value of used materials

### ***Lack of Resource Perspective***

*Resource management is not given enough importance within policy making which is linked to the lack in actionable system thinking insights for concrete decisions*

# Impact of Electricity Generation Technologies

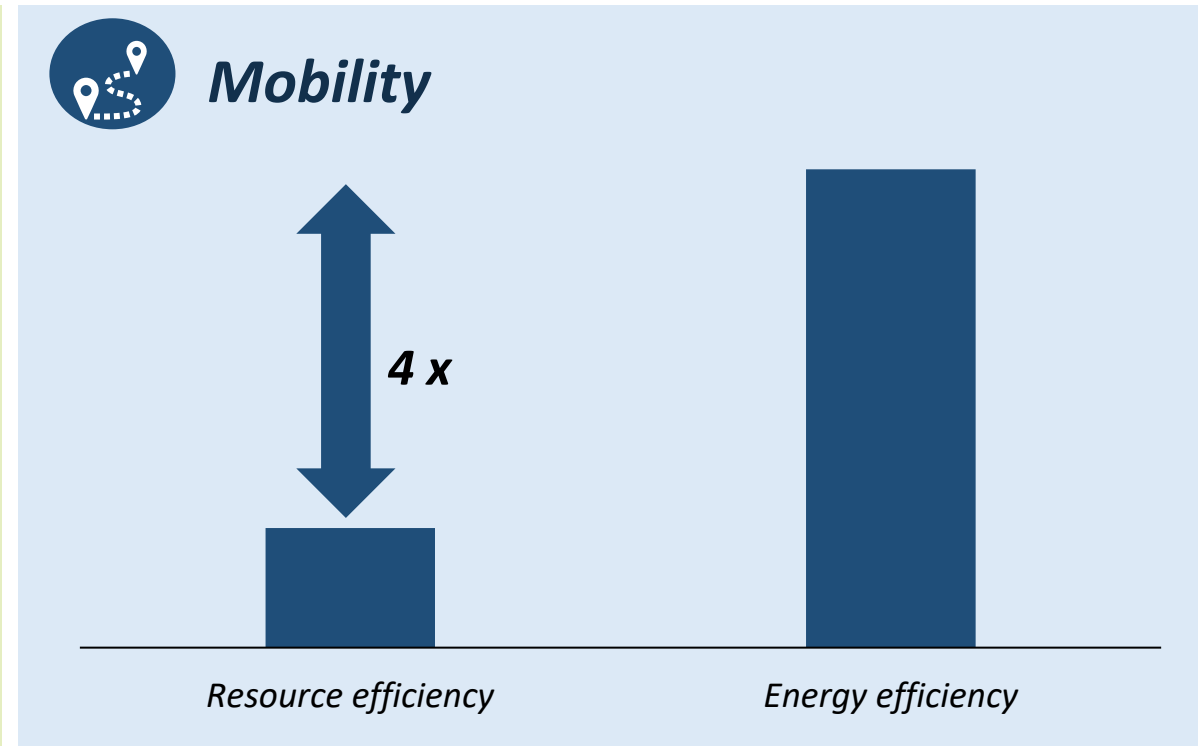
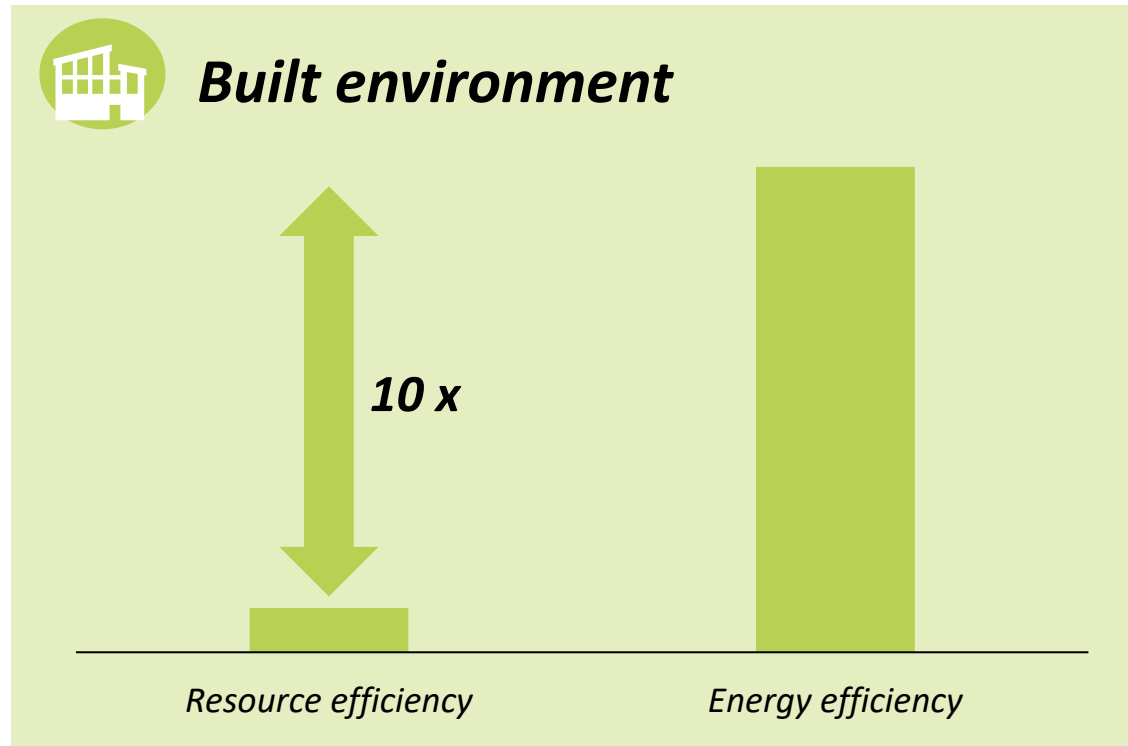


# *Most climate policies still neglect systemic resource efficiency solutions, and thus miss major opportunities for climate and society*

*Examples - non exhaustive*

**G20 Nationally Determined Contributions and Long-term Climate Plans** focus on energy efficiency and miss out on more systemic resource efficiency opportunities.

Number of policies with quantified targets, illustrative





*SUPPLY SIDE SOLUTIONS*

# *CARBON MANAGEMENT*

*LAND*

*WATER*

*ENERGY*

*MATERIALS*

## *DECOUPLING - CIRCULAR ECONOMY*

*DEMAND SIDE SOLUTIONS*

*ECO-SYSTEM SERVICES, ENVIRONMENTAL SINKS*

*NATURE BASED SOLUTIONS*

### ***Lack of Demand Side Focus***

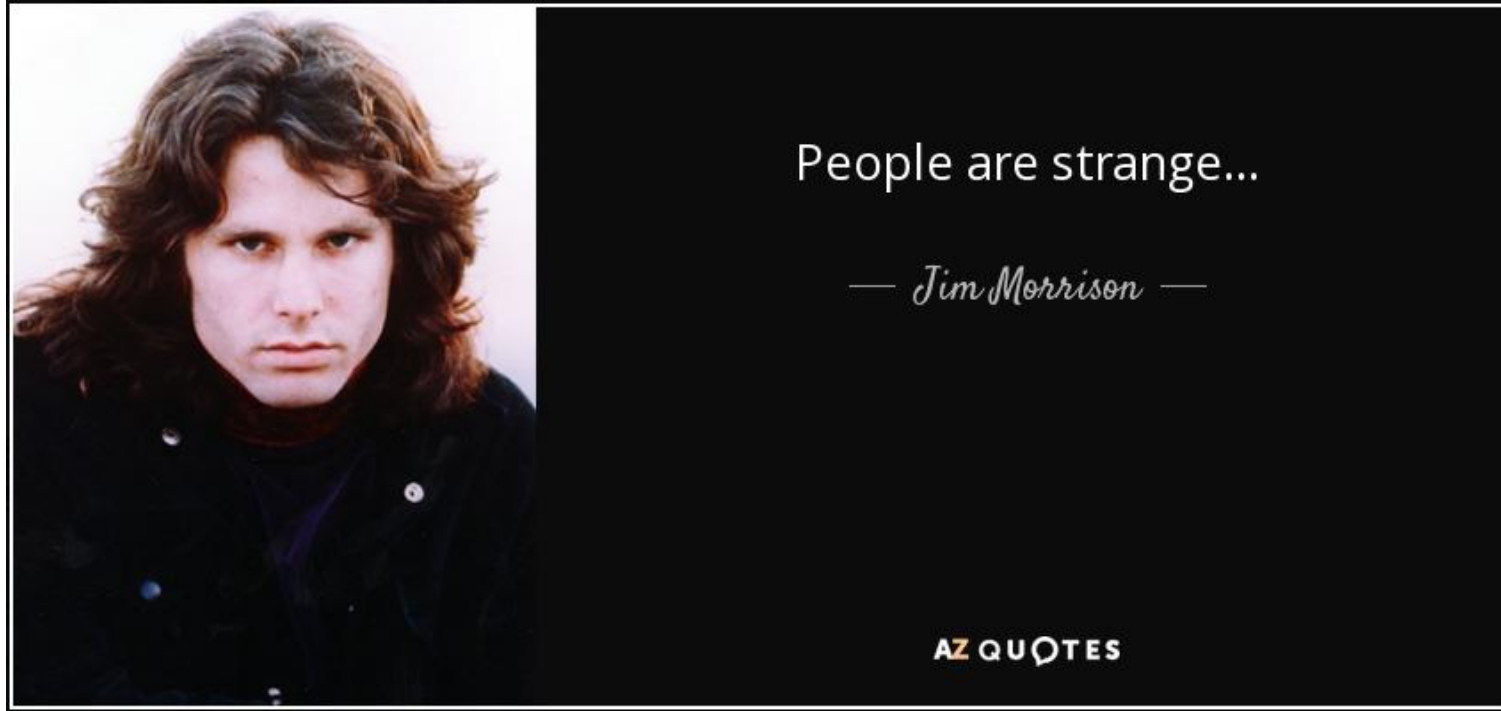
*Policy attention is mainly given to the supply side of the economy, to the cleaning of the existing economic system - lacking the attention to the demand side which is leaving out an important solutions potential and questions of responsibility and equity.*

# *Focusing only on cleaning a supply side will not be enough, nor will lead to a fairer and more equal world*

- Our *international efforts*, also to fight the climate crisis, remain *focused on, and driven by, the supply side*. This *will not be enough to deliver the targets set*. IRP is frequently repeating that message, but also recent IPCC report is clear about that.
- *We must stop ignoring the inherent wastefulness of our production and consumption*. For example, it would be in vain to decarbonize the production of steel, if it is used to produce under-used cars and houses, which contribute to traffic and property market bubbles, but not to real social prosperity.
- More *fundamentally, demand-side measures/consumption side* get us closer to the *essential questions of responsibility and equity*.
- NDCs and other national climate commitments should consider including also *footprint based indicators and targets*

# *To Conclude*

*Science is Clear and Change is Unavoidable  
... and so are some quotes 😊*



*We want changes ...*  
*but we do not want to change*



# *The problem primarily lies in our economic model*



- *Economic theory* is based on the *rational behaviour of consumers and producers*: the more we produce at the lowest possible price, the higher the capital returns and GDP growth.
- *Current market signals on our markets, are leading to systemic social and environmental imbalances - Food shopping centre example*. Our short-term rational behaviour is leading to a long-term irrational “Charming mass suicide” (Arto Paasilinna novel title).
- *Ambitious policies face an uphill battle* to implement incentives and regulations to change our production and consumption patterns. *Sending policy signals one way, and market signals the other*, is creating confusion (not to mention intense lobbying by companies that fear the loss of profitable markets). It’s time to stop signalling to producers that destroying natural capital is free of charge. Time to stop contradictory messages to consumers, who still routinely pay more for food with a low environmental impact, instead of the reverse.

*Soren Kierkegaard*



*There are two ways to be fooled ...*

*One is to believe what isn't true.*

*The other is to refuse to believe what is true.*

*Importance of your role: creating the critical mass  
of science, which can hardly be disregarded by  
politicians and policy makers*

*Johann Wolfgang  
Goethe*

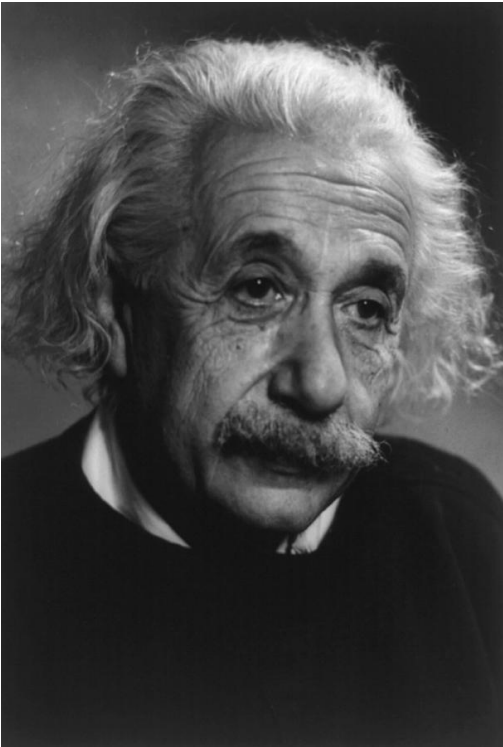


imdb.com

*Knowing is not enough; **we must apply.**  
Willing is not enough; **we must do.***

# *Will it be easy?*

*ALBERT EINSTEIN*



*When asked why it is that mankind has stretched so far as to discover the structure of the atom, but we have not been able to devise the political means to keep the atom from destroying us he replied:*

*“That is simple, my friend. It is because politics is more difficult than physics”*

*There has never been a better moment ...*

*... to move from the history of “resource-driven imperialism” to an era of responsible use of natural resources, mitigating resource fragility and strengthening preparedness and resilience. The lesson learned from terrible war in Ukraine and extreme summer and weather events should be convincing enough.*



*For **The Future We Want** we must enter the untapped territories of the needed deep system transformation*

*If we want to avoid extinction of elephants in nature, we must extinct elephants in the rooms*



[Source: Hop distance - The elephant in the room ...blogs.bmj.com](https://blogs.bmj.com/bmj/2012/04/26/hop-distance-the-elephant-in-the-room)

# *Circularity is not a new concept ...*



*It is the oldest concept on the planet Earth.*

*Nature is a “bio-economy” based on the principles of the circularity. Nothing is lost and everything has its purpose.*

*So, for the beginning we would need to answer only one question:*

*Do we agree that we humans are part of the nature too?*

*To answer this question, we probably do not need the help of the most famous Belgium detective, but his advice is always useful*

*HERCULE POIROT*



*When asked why he is speaking about himself always in a third person he replied something like that:*

*If one is such a genius like me, it is very important to establish a healthy distance to himself.*



# *THANK YOU*

*for helping us delivering the future we want!*